

LINCOLN UNIVERSITY COUNCIL

**Tuesday 19 October 2010 at 9.00am
Council Meeting Room, George Forbes Building,
Lincoln University**

A G E N D A

1. ***Apologies***
2. ***Disclosures of Interest***
3. ***Confirmation of the Minutes of the Previous Meeting held on 24 August 2010***
Attached for decision. 1 - 10
4. ***Matters Arising from the Minutes***
 - 4.1 ***Draft Vehicle Registration and Traffic Statute***
Consultation completed; report in December
5. ***Notice of Items of General Business***
6. ***Chancellor's Report***
Attached for information. 11 - 12
7. ***Vice-Chancellor's Report***
Attached for information. 13 - 24
8. ***LUSA President's Report***
To be circulated separately.
9. ***Reports from Council Committees***
 - 9.1 ***Audit and Risk Management Committee Meeting (Open section) – 20 September 2010*** 25 - 26
Attached for information.
 - 9.2 ***Audit and Risk Management Committee Meeting (Open section) – 18 October 2010***
To be tabled, if any information to be reported.
 - 9.3 ***Fees Committee Meeting – 28 September 2010***
Attached for decision. 27 - 58
 - 9.4 ***Planning Committee Meeting (Open section) – 28 September 2010*** 59
Attached for information.

10. **Conferment of Degrees and Presentation of Diplomas**

Attached for decision.

61 - 62

11. **Motion by the Chancellor for Resolution to Exclude the Public Pursuant to s48 of the Local Government Official Information and Meetings Act 1987:**

I move that the public be excluded from the following parts of the proceedings of this meeting, namely:

General Subject Matter	Reason for passing this resolution in relation to each matter	Grounds under section 48(1) for the passing of this resolution
Chancellor's Report	To protect the privacy of natural persons	7(2)(a)
Vice-Chancellor's Report	To avoid prejudice or disadvantage to the commercial activities of the University To prevent the disclosure or use of official information for improper gain or improper advantage	7(2)(h) 7(2)(j)
Reports from the Audit and Risk Management Committee (Council In-Committee sections)	To avoid prejudice or disadvantage to the commercial activities of the University To prevent the disclosure or use of official information for improper gain or improper advantage	7(2)(h) 7(2)(j)
Draft Investment Plan 2011-2013	To avoid prejudice or disadvantage to the commercial activities of the University To prevent the disclosure or use of official information for improper gain or improper advantage	7(2)(h) 7(2)(j)
Draft Operational Plan 2011	To avoid prejudice or disadvantage to the commercial activities of the University To prevent the disclosure or use of official information for improper gain or improper advantage	7(2)(h) 7(2)(j)
Financial Report	To avoid prejudice or disadvantage to the commercial activities of the University To prevent the disclosure or use of official information for improper gain or improper advantage	7(2)(h) 7(2)(j)
Reports from Subsidiaries	To avoid prejudice or disadvantage to the commercial activities of the University	7(2)(h)
Reports from Council Committees (Council In-Committee sections)	To avoid prejudice or disadvantage to the commercial activities of the University To prevent the disclosure or use of official information for improper gain or improper advantage	7(2)(h) 7(2)(j)

I move also that: Dr C Kirk, Deputy Vice-Chancellor; Mr J Clark, Finance Director; and Mr A Carpinter, Council Secretary be permitted to remain at this meeting after the public has been excluded, because of their knowledge of the various matters being discussed. This knowledge, which will be of assistance in relation to the matters to be discussed, is relevant to those matters because of their involvement in the development of reports to Council on these matters.

12. **Report from Public Excluded Session**

13. **Next Meeting**

Tuesday 7 December 2010 at 9.00am, Lincoln University

A P Carpinter
Council Secretary

**MINUTES OF A MEETING OF THE
LINCOLN UNIVERSITY COUNCIL**

**Held on Tuesday 24 August 2010 at 9.00am
Council Meeting Room, Lincoln University**

Present: Mr T C Lambie (Chancellor), Mr R Boot, Ms K Brown, Mr J M Chetwin, Mr M A Clements, Mr D Couch, Mrs E Cruickshank, Professor R J Field, Mr B Gargiulo, Mr A J Hall, Ms I Harper, Associate Professor C G Lamb, Professor S Matear, Mr E P Rogers, Mrs L K Tame, and Mr P J Wardell

In Attendance: Dr C M Kirk (Deputy Vice-Chancellor), Associate Professor S S Rixecker (Assistant Vice-Chancellor (Research and Development)) for item 12, Ms C Mayne (Project Officer, Marketing and Communications) for item 12, Ms J Innocente-Jones (Acting Director, Marketing and Communications) for item 12, and Mr A Carpenter (Council Secretary)

1. *Apologies*

Apologies for absence were received from Mr Macfarlane and Ms McMoore.

2. *Disclosures of Interest*

There were no disclosures of interest.

3. *Confirmation of the Minutes of the Previous Meeting held on 22 June 2010*

Council RESOLVED:

That the minutes of the meeting held on 22 June 2010 be taken as read and be approved, subject to clarification in section 10 that both staff and students would be consulted on the Draft Vehicle Registration and Traffic Statute.

*Moved: Ms Brown
Seconded: Mr Wardell
MOTION CARRIED*

4. *Matters Arising from the Minutes*

There were no matters arising from the minutes to be noted.

5. *Notice of Items of General Business*

There were no items of General Business notified at this time.

6. *Chancellor's Report*

The Chancellor spoke to the report and highlighted the following recent events:

- The Grand Final of the National Bank Young Farmer Contest in Gore on 10 July 2010, where the top three and six of the seven finalists were all Lincoln University alumni.
- The presentation of the Lincoln University Medal to Frances Granger, coach of the premier netball team, on 21 July 2010.
- The Universities New Zealand meeting of Chancellors and Vice-Chancellors on 5 August 2010, which included a meeting with the Chair of the Tertiary Education Commission, Sir Wira Gardiner.
- The International Night on 14 August 2010 celebrating the diversity and talents of the University's international students.

7. *Vice-Chancellor's Report*

The Vice-Chancellor spoke to the report and highlighted the following general matters:

- The success of the Agriculture and Life Sciences Faculty in securing new Foundation for Research, Science and Technology contracts worth a total of approximately \$5.5 million (GST exclusive). A variety of food related research projects were noted.
- The opening of the new Water Resource Management Centre (The Waterways Centre) established jointly by the University of Canterbury and Lincoln University by the Minister for the Environment on 9 July 2010.
- Associate Professor Charley Lamb's recent visit to the University of Nebraska to foster exchanges between students and staff.
- The importance of the International Peer Review of the Bio-Protection Research Centre in positioning the Centre for the future, including for a possible rebid to the Tertiary Education Commission in 2013.
- The value of the various science outreach activities in bringing secondary school students onto the campus. The possibility of extending the programme to be more inclusive of the other Faculties was noted.
- The outcome of the 2010 Annual Promotions Process, with 14 staff receiving major (academic) promotions, and a further 24 academic staff and 79 general staff receiving minor promotions.
- The confirmed merger of the Library and Teaching and Learning Services.
- The consultation process underway on the change proposal for the Professional Development Group.
- A large number of notable achievements by staff, students and alumni.
- The sad passing of Sir Ron Trotter, a distinguished alumnus of Lincoln University and outstanding servant to New Zealand's land-based interests.

- The success of a Canterbury Innovative Foods Cluster Event held to engage industry with the new Centre for Food Safety being developed by Lincoln University and the University of Canterbury.
- The first intake of students under the Memorandum of Understanding with the North Fly Electorate of the Western Province, Papua New Guinea.

Recent significant sector issues included:

- The New Zealand Vice-Chancellors' Committee launching its new name, Universities New Zealand – Te Pōkai Tara.
- The pending release by the Tertiary Education Commission of performance information on Tertiary Education Organisations. The Vice-Chancellor expected that the University would rate comparatively well in the indicators, but expressed reservations about the validity of the information and the potential misuse of it.
- The Minister's announcement of details on how performance linked funding will be introduced to the tertiary education sector. The change was not expected to impact significantly on universities.

The list of recent significant visitors to the University was noted, in particular the visits by President Professor Yang Wei of Zhejiang University in China, four Fonterra Directors and a delegation of Ngāi Tahu Holdings and Ngāi Tahu Property Directors.

In discussion, it was noted that the performance information compiled by the Tertiary Education Commission would not include data on the employment history of graduates. A joint project by universities to produce information on graduate destinations was expected to be completed in approximately two years.

Advice was requested as to whether an opportunity can be provided for Council to respond to questions from the public as part of each meeting (*action*).

Council Secretary:
19 October 2010

8. ***LUSA President's Report***

The Lincoln University Students' Association (LUSA) President spoke to the report and highlighted the following matters:

LUSA Activities:

- International Night had again been very popular with over 600 people in attendance.
- Winterfest was also very successful with over 650 attendees and a wide range of activities.
- LUSA elections for 2011 positions would be held in September.

Sector Issues:

- LUSA continued to take a close interest in the progress of the Education (Freedom of Association) Amendment Bill. In light of recent fraud allegations involving the Whitireia Polytechnic Students' Association, the LUSA President confirmed that LUSA has robust financial policies and practices, including the presentation of audited accounts to the Annual General Meeting.

9. Report from Ahumairaki

The report from the 17 March 2010 meeting of Ahumairaki was NOTED.

The Convenor reported that the Māori student enrolment data was quite positive, with a 30% growth in Māori student enrolments between 2009 and 2010, from 90 to 117 students, close to the Investment Plan target of 5.5% of domestic enrolments. There were pleasing increases in Māori enrolments in the Bachelor of Science and Diploma in Agriculture.

The revised structure of Te Tapuae o Rehua was noted. Ahumairaki had requested clarification of the linkages for scholarship information and award processes between Te Tapuae o Rehua and the University and Te Awhioraki.

Ahumairaki had requested that Council consider the appointment of a replacement for Ms Chrissie Williams on the Joint Management Group of Te Taumutu Runanga.

Council RESOLVED:

That Council appoint Mrs Linda Tame as its representative on the Joint Management Group of Te Taumutu Runanga.

*Moved: Mr Couch
Seconded: Mr Rogers
MOTION CARRIED*

10. Academic Proposals

10.1 Procedural Matter

It was proposed that three academic proposals be considered in public rather than In-Committee.

Council RESOLVED:

That the discussion of the academic proposals, in this specific case, be held in the open session of Council.

*Moved: Ms Brown
Seconded: Ms Harper
MOTION CARRIED*

10.2 Academic Proposals

The report from the Manager, Academic and Student Services, outlining three proposals was NOTED. The Assistant Vice-Chancellor (Academic) explained the proposals for:

- The introduction of a Graduate Certificate in Science Innovation and Entrepreneurship, made up of courses delivered by Lincoln and Canterbury Universities;
- The re-naming of the Master of Parks, Recreation and Tourism Management to the Master of Parks, Recreation and Sport Management;

- The introduction of a major in Entrepreneurship, Innovation and Commercialisation in the Bachelor of Commerce.

It was noted that the Entrepreneurship major involved a generalist approach rather than being Science specific, and could be a valuable second degree for a students in a wide range of disciplines. The possibility of a postgraduate qualification in entrepreneurship could be considered in the future.

Council RESOLVED:

1. That Council approve the introduction of the following qualifications with regulations as set out in the agenda papers:
 - Graduate Certificate in Science Innovation and Entrepreneurship
 - Master of Parks, Recreation and Sport Management
 - A major in Entrepreneurship, Innovation and Commercialisation in the Bachelor of Commerce.
2. That the following programmes be approved for Student Component Funding:
 - Graduate Certificate in Science Innovation and Entrepreneurship
 - Master of Parks, Recreation and Sport Management
 - A major in Entrepreneurship, Innovation and Commercialisation in the Bachelor of Commerce.

Moved: Prof. Matear

Seconded: Mrs Cruickshank

MOTION CARRIED

11. Conferment of Degrees and Presentation of Diplomas

The Assistant Vice-Chancellor (Academic) spoke to this report.

Council RESOLVED:

1. That Council approve the list of students in the report to Council that wish to revoke their qualifications so that they may use their credits towards another qualification.
2. That Council approve the awards listed in the report to Council.
(Attached as Schedule One.)

Moved: Professor Matear

Seconded: Mr Clements

MOTION CARRIED

The meeting was suspended for refreshments from 9.55am to 10.15am.

12. 2011 Recruitment Campaign Launch

A presentation was made by Marketing and Communications on the evolution of the University's brand, and the visuals being used for the 2011 recruitment campaign.

Professor Matear left the meeting at 10.45am.

13. Procedural Matter

Prior to reaching the motion in the Council agenda to exclude the public from the meeting for certain items of business, the Chancellor asked members whether any further of those items should be considered in the open session. No further items were raised.

14. Motion by the Chancellor for Resolution to Exclude the Public Pursuant to s48 of the Local Government Official Information and Meetings Act 1987:		
The Chancellor moved that the public be excluded from the following parts of the proceedings of this meeting, namely:		
General subject matter	Reason for passing this resolution in relation to each matter	Grounds under s. 48(1) for the passing of this resolution
Chancellor's Report	To protect the privacy of natural persons	7(2)(a)
Vice-Chancellor's Report	To avoid prejudice or disadvantage to the commercial activities of the University To prevent the disclosure or use of official information for improper gain or improper advantage	7(2)(h) 7(2)(j)
Reports from the Audit and Risk Management Committee (Council In-Committee sections)	To avoid prejudice or disadvantage to the commercial activities of the University To prevent the disclosure or use of official information for improper gain or improper advantage	7(2)(h) 7(2)(j)
Proposed Merger with Telford Rural Polytechnic	To avoid prejudice or disadvantage to the commercial activities of the University To prevent the disclosure or use of official information for improper gain or improper advantage	7(2)(h) 7(2)(j)
Lincoln University Plus Update	To avoid prejudice or disadvantage to the commercial activities of the University To prevent the disclosure or use of official information for improper gain or improper advantage	7(2)(h) 7(2)(j)
Strategic Provisioning Initiatives Update	To avoid prejudice or disadvantage to the commercial activities of the University To prevent the disclosure or use of official information for improper gain or improper advantage	7(2)(h) 7(2)(j)
Exceptions Report to Operational Plan 2010: Quarter 2	To avoid prejudice or disadvantage to the commercial activities of the University To prevent the disclosure or use of official information for improper gain or improper advantage	7(2)(h) 7(2)(j)
Food and Agribusiness Marketing Experience Trust: Appointment	To protect the privacy of natural persons	7(2)(a)
Financial Report	To avoid prejudice or disadvantage to the commercial activities of the University To prevent the disclosure or use of official information for improper gain or improper advantage	7(2)(h) 7(2)(j)

General subject matter	Reason for passing this resolution in relation to each matter	Grounds under s. 48(1) for the passing of this resolution
Reports from Subsidiaries	To avoid prejudice or disadvantage to the commercial activities of the University	7(2)(h)
Reports from Council Committees	To protect the privacy of natural persons	7(2)(a)

MOTION CARRIED

The Chancellor also moved that: Dr C Kirk (Deputy Vice-Chancellor), Associate Professor S S Rixecker (Assistant Vice-Chancellor (Research and Development)), Mr N Hooton (Finance Manager) and Mr A Carpinter (Council Secretary) be permitted to remain at this meeting after the public has been excluded, because of their knowledge of the various matters being discussed. This knowledge, which will be of assistance in relation to the matters to be discussed, is relevant to those matters because of their involvement in the development of reports to Council on these matters.

MOTION CARRIED

15. <i>Report from Public Excluded Session</i>	
General Subject Matter	Reason for passing this resolution in relation to each matter
Chancellor's Report	The report was RECEIVED. The discussion and any decision shall remain confidential at this time for the reasons noted above, except for the reappointment of Mr Rogers to Council as the Employer's Federation representative, for a term of four years ending on 31 August 2014.
Vice-Chancellor's Report	The reports were RECEIVED. The discussion and any decision shall remain confidential at this time for the reasons noted above.
Reports from the Audit and Risk Management Committee (Council In-Committee sections)	The report was RECEIVED. The discussion and any decision shall remain confidential at this time for the reasons noted above.
Proposed Merger with Telford Rural Polytechnic	The reports were RECEIVED. The discussion and any decision shall remain confidential at this time for the reasons noted above.
Lincoln University Plus Update	The reports were RECEIVED. The discussion and any decision shall remain confidential at this time for the reasons noted above.
Strategic Provisioning Initiatives Update	The reports were RECEIVED. The discussion and any decision shall remain confidential at this time for the reasons noted above.
Exceptions Report to Operational Plan 2010: Quarter 2	The report was RECEIVED. The discussion and any decision shall remain confidential at this time for the reasons noted above.
Food and Agribusiness Marketing Experience Trust: Appointment	The report was RECEIVED. The discussion and any decision shall remain confidential at this time for the reasons noted above, except for the nomination of Dr Kirk to be a Trustee of the Food and Agribusiness Marketing Experience Trust.
Financial Report	The report was RECEIVED. The discussion and any decision shall remain confidential at this time for the reasons noted above, except for the financial summary on page 93 of the agenda and the corresponding commentary.
Reports from Subsidiaries	The report was RECEIVED. The discussion and any decision shall remain confidential at this time for the reasons noted above.
Reports from Council Committees	The report was RECEIVED. The discussion and any decision shall remain confidential at this time for the reasons noted above.

16. *Closure and Next Meeting*

The meeting closed at 1.10pm.

The next meeting is scheduled for **Tuesday 19 October 2010 at 9.00am**, Lincoln University.

SCHEDULE ONE: CONFERMENT OF DEGREES AND PRESENTATION OF DIPLOMAS

Revoked Qualifications:

Ping Gu (1045331) Diploma in Commerce (awarded 24th April 2009) revoked so he may use the credits towards the Bachelor of Commerce (Transport and Logistics).

Linlin Yang (1060192) *Diploma in Applied Science* (awarded 26th February 2008) revoked so she may use the credits towards the Bachelor of Viticulture and Oenology.

Conferred Degrees and Presented Diplomas:

Doctor of Philosophy

Lori Elisabet Ann **Bradford**, in *Social Psychology*

Helen **Greenep**, in *Environmental Management*

Wen-Feng **Hung**, in *Wine Science*

Master of Applied Science

Victoria Elizabeth **Barker**, with *Second Class Honours, Division II*, in *Environmental Management*

Master of Commerce and Management

Lee Hoon **Koh**, with *Distinction*, in *Finance*

Wang Weizhuo, with *First Class Honours*, in *Finance*

Master of International Nature Conservation

Jointly awarded with Georg-August-Universitaet, Goettingen, Germany

Moritz Simon **Wenning**

Master of Natural Resources Management & Ecological Engineering

Jointly awarded with the University for Natural Resources and Applied Life Sciences, Vienna, Austria

Benjamin Bernhard **Lauterböck**

Postgraduate Diploma in Commerce

Dawei **Chen**, with *Distinction*

Ting **Yang**, with *Distinction*

Yi Zeng, with *Distinction*

Kai **Chen**

Xiao Xiao **Liu**

Huanyu **Sheng**

Zhenhua **Zhou**

Postgraduate Diploma in Commerce Subjects

Carrick John McPherson **Stuart**

Postgraduate Diploma in Horticultural Science

Linqian **Li**

Postgraduate Diploma in Tourism Management

Fiona Judith **Todd**

Chien-Nan **Yeh**

Postgraduate Certificate in Commerce

Greig Alexander **Hinds**

Postgraduate Certificate in Software and Information Technology

Shan **Jiang**

Bachelor of Commerce and Management

Jing Li

Liu Wei

Xia Liu

Jiaying Lv

Di Ma

Kirsty Marie Naish

Xin Wang

Bachelor of Commerce

Laurie Jane England

Bachelor of Commerce (Agriculture)

William James Shallard

Bachelor of Software and Information Technology

Buddhika Lal Chrisantha Jayamanna M D

Jian Wu

Graduate Diploma in Commerce

Osama Alharbi

Cai Pengcheng

Jacob John Henson

Pakkawat Kriengkergai

Chen Liu

Bo Wu

Graduate Diploma in Viticulture and Oenology

Nicholas James Barsanti

Graduate Certificate in Applied Science

Kawal Kaur Gill

Diploma in Commerce

Jae-Soon Hwang

Jican Zheng

Certificate of Foundation Studies

Saleh Rashid S Al Duways

Abdullah Fahad Abdullah Alsaqabi

Cheng Tianyu (Steven)

Hakyun Lee

Peikun Mao

Tran Minh Tien

Binghan Wang

Wang Lai

Bosen Yang

Liang Zhang

Certificate of University Preparation

Scott Lewis Butler

Bruce John Cox

Daniel James Pooke

**ACTION SCHEDULE resulting from the Council meetings
AS AT 24 August 2010**

<i>Action</i>	<i>Responsibility</i>	<i>Meeting/ Item</i>	<i>Due</i>
Arrange opportunity for Lincoln University Students' Association to visit Telford Rural Polytechnic.	Vice-Chancellor	22 Jun 2010 Item 6	As soon as possible
Consult staff and students about the draft Vehicle Registration and Traffic Statute and report to Council.	Finance Director	22 Jun 2010 Item 10	19 Oct 2010
Provide advice as to whether an opportunity can be provided for Council to respond to questions from the public as part of each meeting.	Council Secretary	24 Aug 2010 Item 7	19 Oct 2010

Agenda Item 6

Chancellor's Open Report October 2010

Earthquake

The Canterbury earthquake has obviously dominated the period since the August Council meeting, and the University has responded admirably to the resulting challenges and stresses. On behalf of Council, I record our appreciation to the Vice-Chancellor and all staff for their tremendous efforts to restore the University to business as usual in the period since the main earthquake struck on 4 September 2010.

The immediate aftermath of the earthquake was a particularly challenging time and I would particularly like to thank the Vice-Chancellor and his Emergency Management Team for their leadership in coordinating the response and communicating the key information required by the students and staff. Special thanks are also due to key staff in Information Technology Services, Lincoln Hospitality Limited and Lincworks, who came together from that Saturday on and provided the critical support needed to begin the recovery response.

My first visit to the campus following the earthquake was on the Tuesday, and by that stage much of the broken glass and other damage had already been cleaned up. There was an eerie feel to the campus given the damage and the small number of staff and students present, but already the determination to get back to business as usual as soon as possible was evident.

I also acknowledge the tremendous effort made by all the staff who returned on the Friday or Saturday following the earthquake and completed the clean-up of their own work areas and enabled students to return on the Monday.

A debt of gratitude is also owed to our students who have coped so well with the disruption and settled back quickly to their studies. I thank Ivy Harper and her team at the Lincoln University Students' Association for the support they have provided. There were also many students who contributed to the wider response in the community and they are to be particularly commended for bringing credit to the institution through their voluntary clean-up efforts.

Council's afternoon programme following the meeting will provide Council with the opportunity to view the damage sustained and to thank the key staff involved in the immediate response period.

As the Vice-Chancellor has indicated, there is still much work to be done to restore the campus fully, and mitigate any negative consequences arising from the earthquake. Significant changes will be required to the capital programme going forward, but that is part and parcel with reacting to a major change of circumstances and does provide real opportunities for improving the University's infrastructure.

Highlights of Recent Events

The following are some of the highlights of events that I have attended since the previous Council meeting:

- The Blues, Golds and Greens Awards Night was a fantastic event celebrating the success of students and staff.
- The Club Sports Dinner was also very enjoyable. The camaraderie and friendly rivalry between the netball and rugby clubs is now firmly entrenched, with the rugby players under considerable pressure to emulate the success of the premier netballers.
- The Vice-Chancellor, Tony Hall and I made a presentation to the Tertiary Education Commission Chair and some of the Commissioners and staff on the proposed merger with Telford Rural Polytechnic. It was a very useful and positive meeting that will help progress the proposal to a successful conclusion.

While I was unable to attend the visit to the campus by the Environment Canterbury Commissioners, they have been full of praise about the work being done at the University and grateful for the University's facilitation of the meeting with key Crown research institutes and industry partners. The visit has given the Commissioners added confidence that there are solutions to land use intensification and enhancement of the environment.

Tom C. Lambie
Chancellor
12 October 2010

**Lincoln University Council
Agenda Item 7**

**Vice-Chancellor's Report
October 2010**

LINCOLN UNIVERSITY ACTIVITIES

Earthquake Update

Current Situation

1. The University has been able to continue with a largely business as usual approach. The major structural impact is still limited access to the Library because of major remedial work requirement on the second floor staircase. Student and staff access to a large part of the print collection is not possible although we have instigated a retrieval system that allows material to be ordered. The benefits of installing major earthquake strapping on shelving are evident. The University is grateful to library staff from CPIT who have greatly assisted the re-shelving project, as well as the fantastic efforts of our own library staff.
2. Most of the glass in the major teaching and research buildings has been replaced. While we appear to have no structural damage to our main teaching and research buildings, the remedial work to deal with minor damage is being fully assessed and is likely to take months to repair. Further assessment for structural damage is continuing in discussion with our insurers. The historically significant Memorial Hall and the West Wing of Ivey Hall were substantially damaged and further discussion between engineers and insurers will be required to determine their fate. The Lincoln University Alumni Association and its members and the University Council wish to ensure that all efforts are made to rebuild these iconic buildings. There was no significant damage to the University's land holdings.
3. Apart from a great deal of superficial damage there was remarkably little impact on laboratories. All the laboratories that have a specific containment specification were not breached. There has been very little damage to major items of equipment but significant interruption to a number of research projects. The impact of the latter is being assessed for both staff and, more particularly, postgraduate students.
4. The earthquake did not allow students to return from the mid-semester break until a week later than scheduled. We reorganised the semester timetable by extending teaching by three days and maintaining the original schedule for semester 2 examinations. The students have responded positively to this approach which was designed to create the least interruption to their study and future plans. The largest impacts on students were the necessity of limiting access to buildings for the three weeks post earthquake and the limited access to the print collection in the Library.

5. The most significant current operational issue is the impact of the earthquake and aftershocks on staff and students. There is undoubtedly substantial 'quake fatigue' and I have concerns about the impacts on some of the staff and students. The magnitude and frequency of the aftershocks is still impacting on confidence of some individuals. This may be no different to the impact on the general population, although working and studying on the upper floors of high rise buildings that have extensive internal damage has presented challenges for some individuals and their managers.
6. Minister Joyce, and local MP Amy Adams, visited the campus on 7 October 2010 to obtain a first-hand report on the impacts of the earthquake on the University and on future business.

Emergency Response Systems

7. I was really pleased with the integrity of the University's emergency response systems. The feedback from staff and students has been very positive. The ability to secure operation of all computer-based systems within a few hours of electricity being re-connected was the key to regular communication and keeping people informed. There will be further de-briefing with a focus on improving the emergency response systems and a willingness to share good practice with other universities and organisations. Decisions made around provision of additional counselling support for staff and students were well judged and the uptake significant. I still believe that it was a major achievement to be open to all students by Monday 13 September. This would not have been possible without a huge commitment from core staff and our ability to source rapidly professional inputs from engineers and others.

Research/Innovation Update

- Three Marsden Fund grants from the 2010 funding round will further boost the Bio-Protection Research Centre's reputation for research excellence. The grants, with a total value of close to \$2 million over three years, have gone to two researchers at Lincoln University and one at Massey University. The recipients at Lincoln University are:
 - Professor Richard Duncan: *Testing the dynamic enemy release hypothesis for invasive species* (\$682,609 GST exclusive over 3 years)
 - Dr Artemio Mendoza: *Overcoming plant immune responses - the key to fungal symbiosis* (\$266,956 GST exclusive over 3 years). Dr Mendoza's grant is a Marsden Fast-Start, a special grant designed to support outstanding researchers early in their careers.
- The new gas chromatography (GC) laboratory or "National Centre for Nitrous Oxide Measurement" came through the earthquake unscathed. No damage was done to any of the instruments or the laboratory itself. However, the earthquake delayed the work needed to reticulate gas around the laboratory and also delayed the final piece of major work required to refurbish the two adjacent laboratories. That work is now underway and it is hoped everything will be ready for a formal opening of the facility by the Minister of Agriculture in November.

Faculty/Department Updates

Faculty of Agriculture and Life Sciences

- The Australasian Dairy Science Symposium held at the University from 31 August to 2 September 2010 was a great success. Registrations were so high that they needed to be capped. This interest indicates the importance of New Zealand's dairy industry and our reputation as a top class provider of technology transfer. This reputation is further enhanced by the New Zealand Institute of Agriculture and Horticulture Science (NZIAHS) Forum on "Where do we want our dairy industry to be in 20 years time", held on campus on 3 September 2010.

Faculty of Commerce

- The International Office and the Faculty of Commerce have refreshed our relationship with Universiti Tenaga Nasional (UNITEN), a university in Malaysia, and as a consequence 15 students will be received from UNITEN next year. These students will be in the accounting programme and will commence in July 2011. The International Office advises that this is the first study abroad package that Lincoln University has had with an Asian country.

Faculty of Environment, Science and Design

- Neil Challenger, Head of the School of Landscape Architecture, hosted the first South Island hui of the newly-formed Maori Landscape Architects' Ropu (officially known at Te Tau a Nuku) at the Whare Whakakotahi on campus over the weekend of 25 to 26 September 2010.

Bio-Protection Research Centre

- A second draft of the Tertiary Education Commission mid-term review proposal was tabled for discussion at the last Science Strategy Group meeting. The draft proposal covered many of the Centre's outputs, impacts and highlights over the last five years. The draft included bibliometric data which provides clear evidence of increases in both quantity and quality of outputs over the period. The document will continue to be refined prior to final submission.
- As part of ongoing business improvement initiatives, and as indicated in the Statement of Intent approved by the Board in November 2009, a Capital Replacement Plan for Centre capital equipment was presented to the Board in August 2010.

Human Resources (including Health and Safety)

- Workplace Safety Management Practice Audit – following an ACC Workplace Safety Management Practice audit in the last week of September, the University has again achieved tertiary accreditation. This confirms the University has excellent Health and Safety systems as well as ensuring a continued 20% discount on ACC levies.
- Earthquake and Support for Staff – a debrief of the University's emergency response following the earthquake on 4 September is underway. Regardless of the debrief outcome, the University's comprehensive and structured approach following the earthquake has validated the University's emergency response procedures. A priority since the earthquake has been a programme of regular communication from and to senior managers, managers and staff. Managers have been active in ensuring there is regular contact with each individual staff member regarding their personal situation, wellbeing, the state of their homes, etc. Counsellors were onsite for the period when

staff and students returned and there was a good uptake of these services. A centralised record of staff where their homes have sustained significant damage is regularly updated and additional support has been offered to these staff as appropriate.

Library

Library Earthquake Recovery

A major recovery effort was required after the 4 September earthquake. While the earthquake-braced stacks remained standing the majority of books and serials had fallen from the shelves. The Library staff and volunteers including retired staff and an enthusiastic team from the Christchurch Polytechnic Institute of Technology sorted, reshelfed and shelf checked the collections. We were very pleased to find that little material was damaged. The ground floor collections were available to users soon after the University reopened and the other two floors as time progressed. This huge task was completed by 1 October.

The value of having access to our electronic collections, including the Research Archive, was immense during the recovery period. Furthermore, a number of our vendors who supply full text electronic resources have provided free online access to a range of collections that we do not subscribe to until the end of the year. This will aid our users with studies and research while recovering from the earthquake and aftershocks.

Additional power points were added on Level 1 to enable laptop use. These have been extremely popular and were of great benefit while the University-provided PCs in the Library Labs and iZone were not available.

The Library Disaster Salvage Team and the comprehensive Library Disaster Salvage Plan both aided the recovery as a trained team and a framework were in place to manage the recovery process.

Library New Initiatives

The Library has begun to set up the Summon™ web-scale discovery service. This interface will provide one simple multi-search of most of the library's collections – from books and videos to e-resources such as full text articles. It works by creating a single unified index to all content. Most of the databases and electronic journals are now in Summon, and currently work is being done on integrating the Library catalogue data and the Research Archive material. This new interface will greatly improve the ability of users to find resources relevant to their studies, teaching and research. This service will be launched for Semester 1, 2011.

The Library, working with ITS, is currently piloting SuperSaas, a web-based online scheduling system. The system would be used for organising library tutorials and class bookings. Other areas of the University are also testing the potential of using the SuperSaas software.

Marketing and Communications

Appointment

- Julia Innocente-Jones has been appointed as Director of Marketing and Recruitment.

Recruitment Campaign 2011 Update

- An urban centre focused billboards campaign is currently running nationally using key words that represent our specialised course.

- A national radio campaign is also running throughout all major centres across both different networks and demographics to reach prospects and influencers. Fourteen different radio messages are being used around our specialist courses on offer, ranging from September through to mid-February.
- Online activity includes banner advertisements on the highest viewed New Zealand websites (as viewed by the target audience) and updates to social networking sites such as Facebook and Twitter.

Summer School

- Promotion began mid-September to Canterbury and Otago regions, included a more targeted approach to the local market. Numbers should be positive this year as the University of Canterbury is not offering Commerce courses and some Sciences during the summer. Active promotion is also being undertaken within Lincoln University by the Recruitment team.

Brand Update

- The latest research profile, *Transform* is in the final proofing stages and is due to go to print by the end of October.
- The Lincoln University 'Our Story' booklet is complete and ready to be sent to print.
- The internal Brand Ambassadors framework and parameters have now been completed and are being rolled out with Marketing and HR.
- The team is currently working on a 'website effectiveness' project to increase website ranking/activity and achieve good prospect acquisition by improving the website's ability to convert visitors into applicants or prospects. The first phase of the project is due to be completed at the end of October.

Communications/Sponsorship

- Lincoln University will be jointly sponsoring next year's International Farm Management Association conference (in Christchurch) with Massey University. Both institutions are working together in terms of a communications plan and negotiating sponsorship agreements.

Review of Professional Development Group

After consultation, the outcomes of a review of the Professional Development Group have been determined. The Professional Development Group will be disestablished with effect from 1 February 2011. Some of its functions will be relocated, including the transfer of the conference and event organisation activities to Lincoln Hospitality Limited, and the executive development and short course activities to the Faculty of Commerce. Most of the review outcomes will be implemented progressively over the next four months.

Staff Achievements

- Professor Caroline Saunders, Director of the Agribusiness and Economics Research Unit, has been appointed to the Biosecurity Ministerial Advisory Committee, which oversees the performance of New Zealand's biosecurity system.
- Congratulations to Professor Tim Clough on his election as a Fellow of the New Zealand Society of Soil Science. This is well deserved and another indication of the excellence of staff at Lincoln University. Professor Clough has also accepted an invitation from the Chief Editor of *Soil Biology & Biochemistry* to become a Subject Editor for that high impact factor journal.

- Professor Hong Di, one of the key University personnel involved in setting up the new gas chromatography laboratory, was formally appointed as one of eight Principal Investigators within the New Zealand Agricultural Greenhouse Gas Research Centre, which the “National Centre for Nitrous Oxide Measurement” is an integral part of. Professor Di is currently attending the 4th International Greenhouse Gases and Animal Agriculture Conference (GGAA) in Banff, Canada.
- Dr Suzanne Vallance from the Department of Social Science, Parks, Recreation, Tourism and Sport is co-ordinating social scientists’ post-earthquake research interests and offers of expertise to pass on to the Recovery Office. Dr Vallance is conducting research on people’s responses to the earthquake. Dr Hamish Rennie from the Department of Environmental Management has also been involved in this work and guided GNS Science Limited planning and social science researchers around earthquake-struck suburbs.
- Drs Peter Almond and Carol Smith from the Faculty of Agriculture and Life Sciences have been active following the earthquake, collaborating with colleagues from the University of Canterbury and some Crown research institutes in investigating soil-related issues (for example, liquefaction) resulting from the earthquake. Dr Almond was interviewed by Radio New Zealand for its Morning Report programme.
- Dr Eirian Jones from the Faculty of Agriculture and Life Sciences attended the 6th Australasian Soilborne Disease workshop, Twin Waters, Sunshine Coast, 9 to 11 August 2010. She presented a poster on rhizosphere bacteria associated with grapevine rootstocks with varying susceptibility to *Cylindrocarpum* black foot disease.
- Dr Andrew Greer and Robin McAnulty from the Faculty of Agriculture and Life Sciences attended the XII International Congress on Parasitology (ICOPA) meeting in Melbourne 15 to 20 August 2010 and related meetings. Dr Greer presented an invited lecture in the Merial symposium ‘Parasite-associated inappetence: Paradox or Paradigm?’ while Robin presented a poster ‘Parasitism of calves in New Zealand South Island large dairy herds’.
- Dr Wendy Parr from the Faculty of Agriculture and Life Sciences attended the recent Bragato Conference in Blenheim 25 to 28 August 2010. Dr Parr chaired a plenary session on mouth-feel in white wine, and gave an invited oral presentation within the Sauvignon Blanc Workshop session.
- John Marris, Curator of the Entomology Research Museum, has returned from a month-long visit to the Natural History Museum in London. During his trip, John also made visits to the entomology collections at Oxford and Cambridge Universities and the Natural History Museum in Paris as part of this taxonomic research. John’s trip was supported by a Ministry of Education QEII Technicians’ Study Award.
- Associate Professor Susanne Becken from the Faculty of Environment, Society and Design won the Best Paper Award at the Association Internationale D’Experts Scientifiques Du Tourism Conference in Potchefstroom, South Africa. The paper was entitled ‘Tourism, Oil and the Global Economy’.
- Jody Beck from the School of Landscape Architecture has signed the contract with Routledge publishers for a forthcoming book *John Nolen and the Metropolitan Landscape*, due for publication in late 2011.
- Professor Simon Swaffield from the School of Landscape Architecture co-presented a seminar at the OECD in Paris on “*The effects of trade and sustainability policies on the character of rural agricultural areas: patterns of change from a comparison of selected*”

OECD countries". In September he attended the European Council of Landscape Architecture Schools Conference on "Cultural Landscapes" hosted at the Technical University of Istanbul, where he co-presented two papers and chaired a session. He has also just led a two-week summer school on peri-urban landscapes hosted by the University of Copenhagen for students from the International Alliance of Research Universities and the Euroleague group of Life Science universities.

- Associate Professor Jacky Bowring from the School of Landscape Architecture was Head Judge for the Hayman Park design competition for the Manukau City Council. This is an important park forming the hub of the new Manukau Station connecting with the wider Auckland commuter rail network.
- Professor David Simmons from the Department of Social Science, Parks, Recreation, Tourism and Sport has been appointed as the international science reviewer of the Sustainable Tourism Cooperative Research Centre legacy research project in Australia. The project is to develop a set of sustainable performance indicators for Australian tourism, and in many respects the research builds on work undertaken at Lincoln University on measuring the financial, economic and sustainable yield from tourism. Professor Simmons has also been invited to be Chair of the international Science Committee of the 'Earthcheck Institute' a research panel to deliver benchmarking tools for the tourism sector.
- Professor Ian Spellerberg from the Department of Environmental Management has been invited by Berkshire Publishing (USA) to be an advisor and an editor for the Berkshire 10-volume Encyclopaedia of Sustainability. In addition, as an associate editor for the Australasian Journal of Environmental Management, he is assisting with editing a special issue of that Journal on Biological Diversity as a contribution to the United Nations Year of Biological Diversity 2010.
- Dr Jean-Paul Thull from the Department of Environmental Management organised a lunchtime debate on Transport matters between the two leading mayoral candidates in Christchurch at the Art Gallery on 3 September 2010. He was acting in his role as chair of the southern section of the Chartered Institute of Logistics and Transport.
- As co-Editors of the *World Leisure Journal* Professor Grant Cushman and Associate Professor Bob Gidlow from the Department of Social Science, Parks, Recreation, Tourism and Sport have published the third issue of the Journal.
- Dr Ann Brower from the Department of Social Science, Parks, Recreation, Tourism and Sport was appointed as the New Zealand representative to the International Union for Conservation (IUCN) of Nature Oceania Regional Committee. Dr Brower recently hosted a submission writing workshop with the IUCN on campus club, in which two staff members from the Royal Forest and Bird Protection Society guided students on the process.
- Congratulations to Dr Robert Hill who was awarded the 2010 Bayer Innovator Award in the Agriculture and Environment Category for his work on *Trichoderma* bioinoculants for the forestry industry. The competition was particularly strong in this category, so the award provides valuable recognition for years of truly 'excellent' research.
- Professor John Hampton from the Bio-Protection Research Centre won the PGG Wrightson Seeds 2010 Significant Achievement Award in recognition of his ongoing commitment to seed research, education and technology transfer.

- Professor Paul Dalziel from the Agribusiness and Economics Research Unit has been invited to be a member of an international expert panel for an OECD Review on Climate Change, Employment and Local Development in Sydney, 28 November to 3 December 2010.
- Dr Simon Lambert from the Agribusiness and Economics Research Unit is involved in a successful American research proposal: National Science Foundation Geography and Spatial Sciences Grant: Ecosystem resilience to human impacts: ecological consequences of early human-set fires in New Zealand.

Student and Alumni Achievements

- Congratulations to Paul Cheng, Professor Grant Edward's PhD student, who has been awarded the New Zealand Society of Animal Production Animal Science Award (July round) to attend the British Society of Animal Science Conference in the United Kingdom, April 2011.
- Lincoln University alumni took the first two places in the New Zealand Young Viticulturist of the Year event in Blenheim in August. Stuart Dudley, the Deleгат's Wine Estate grower-division viticulturist, took first place. He graduated from Lincoln University with a post-graduate degree in viticulture and winemaking. The runner up was Felton Road Vineyard assistant manager Nick Paulin, who also studied viticulture at Lincoln University.
- The Lincoln University Students' Association organised the Postgraduate Conference held on 2 and 3 September 2010. The Conference showcased the research being undertaken by postgraduate students at the University.
- Bio-Protection Research Centre PhD student Anastasija Chomic won the competition for Best Paper published in Plant Pathology 2010. Her paper was entitled "A generic RT-PCR assay for the detection of Luteoviridae" and published in Plant Pathology 59, 429-442. The prize consists of £250, free membership of the British Society for Plant Pathology for two years and an opportunity to attend the Society's annual Presidential Conference.
- Bio-Protection Research Centre PhD student Mette-Cecilie Nielson, who is based at Plant and Food Research Limited, received the New Zealand Institute of Agricultural and Horticultural Science 2010 Science Award.

Blues, Golds and Greens Awards

The Lincoln University annual awards night on 29 September 2010 celebrated the achievements of students and staff.

Black Ferns halfback Kendra Cocksedge, a Bachelor of Sport and Recreation Management student, was named Lincoln University Sports Person of the Year. Kendra has been a member of the New Zealand Black Ferns since 2007 and played in the recent 2010 World Cup tournament in which New Zealand retained its World Champion title. The Lincoln University Netball A Team, runners-up in the Christchurch Netball Championships Premier Grade for 2010, after winning the grade last year, was named Sports Team of the Year.

Lincoln University's top teachers for 2010, as nominated by students, were:

- Faculty of Agriculture and Life Sciences: Professor of Plant Science Derrick Moot.
- Faculty of Commerce: Professor of Economics Paul Dalziel.

- Faculty of Environment, Society and Design: Senior Lecturer in Environmental Management Dr Roy Montgomery.

The Support Person of the Year award was made to Scholarships Manager Jane Edwards.

2010 Lincoln University State of the Nation's Environment Address

This year's address on 7 October 2010 was given by Alastair Morrison, Director-General of the Department of Conservation, and was entitled "Building Biodiversity; Building New Zealand". His address suggested that New Zealand needs a "radical game change" as it chases greater prosperity in an altering world economic order, an increasingly competitive environment and a prolonged recession.

The series of annual Lincoln University State of the Nation's Environment addresses was founded in 1999. Previous presenters have included Cabinet Ministers, Government ministry heads, and environmental and conservation group leaders.

SECTOR ISSUES

Voluntary Students' Association Membership Legislation

The Education and Science Select Committee reported on the Education (Freedom of Association) Amendment Bill on 24 September 2010, recommending by majority that the Bill proceed with amendments. This is a Member's Bill, now in the name of Mrs Heather Roy, intended to remove any compulsion on students to join a students' association.

The core intent of the Bill has not been amended. The amendments generally clarify aspects of the implementation of a voluntary membership framework, including changing the way the student members of an institution's Council would be chosen. The Bill would come into force on 1 January 2012.

A joint press release was subsequently made by the University and the Lincoln University Students' Association. The University supported the Association's concerns about the Bill putting at risk the wide range of services students' associations provide to students. The University also did not accept the premise of the Bill, given that students' associations are different in nature from compulsory unions and adequate mechanisms are in place for individual students to seek exemption from membership and for students collectively at any institution to seek a change to voluntary membership.

Tourism Restructuring

The Ministry of Tourism has been disestablished and a Tourism Strategy Group established within the Ministry of Economic Development. Professor David Simmons and Associate Professor Susanne Becken have visited the new group and presented information on Lincoln University education and research programmes. They were well received and have established a basis for ongoing discussion and engagement. There is a strong sense that considerable institutional memory and research capacity will be lost in the transition, and that it represents a much tighter focus on tourism activity and expenditure rather than the previous broader focus on longer term sustainable development of the sector.

State Sector Management Bill

This Bill provides for the amalgamation of two existing agencies into a new Ministry of Science and Innovation, and the National Library and Archives New Zealand into the Department of Internal Affairs. In his role as Director of Research Strategy, Professor David Simmons has worked with the Deputy Vice-Chancellor to review the changes relating to the establishment of a Ministry of Science and Innovation. Lincoln University's recommendations are to be presented as part of the Universities New Zealand submission.

Environment Scan

The following recent reports or items may be of interest to Council. The website links to the documents have been emailed to Council members.

Performance of Tertiary Education Organisations

On 8 September 2010, the Tertiary Education Commission made publically available information on performance in tertiary education. The information looks to answer questions such as:

- How many students are successfully completing their courses?
- How many students are completing their qualifications?
- How many students are progressing to higher level study?
- How many students are being retained in study?

Information about the educational performance indicators and Lincoln University's performance is available on the Tertiary Education Commission's website.

2009 Financial Information

In September 2010, the Tertiary Education Commission also released financial information about the 31 tertiary education institutions. A summary of financial information about the universities can be found on the Tertiary Education Commission's website.

OECD's Education at a Glance 2010

Every year, the Organisation for Economic Cooperation and Development (OECD) publishes *Education at a Glance*, a set of indicators that compares the education systems of its member countries, and participating partner countries.

The report *How does New Zealand's education system compare?* draws on the New Zealand data in *Education at a Glance 2010* and summarises the characteristics and performance of New Zealand's education system in an international context.

Analysing the Performance of New Zealand Universities in the 2010 Academic Ranking of World Universities

This occasional paper examines the performance of New Zealand universities in the 2010 Shanghai Jiao Tong University Academic Ranking of World Universities (ARWU). In particular, the analysis examines the data behind the overall rankings to get a more comprehensive picture of the level of performance of New Zealand universities.

Social and Economic Indicators of Education

This report uses data from the 2008 New Zealand General Social Survey to explore how a range of 30 social and economic indicators vary with education. It provides evidence supporting known economic benefits, and new evidence on a range of social indicators, including health and safety, voting, volunteering, social cohesion, national identity, tolerance and environmental practices.

VISITORS

- The Environment Canterbury Commissioners visited the University on 2 September 2010, with a focus on activities relevant to regional land and water use. The Commissioners visited the lysimeter underground laboratory used in nitrate leaching research, the natural resources engineering laboratory where river research is conducted, the Dairy Farm and Dairy Research Farm, and heard presentations from staff from the University and Lincoln Crown research institutes.
- Approximately 20 staff from the Telford Rural Polytechnic visited the University on 30 September 2010, in relation to the proposed merger of the two institutions.
- Minister Joyce and local MP Amy Adams visited on 7 October 2010 to discuss the impact of the Canterbury earthquake and tour the major buildings affected.
- The Vice-Chancellor, Professor Andrew Sykes and Professor Bruce McKenzie met with Dr Yousef Mohammed Al-Yousef, the Vice-Dean for Higher Education and Scientific Research at King Faisal University, Saudi Arabia. Dr Al-Yousef attended the Australasian Dairy Conference and was interested in discussing possible collaborations with Lincoln University. King Faisal University is interested in Lincoln University's animal science work, forage production and biotechnology in animal health. The possibility of 'sandwich' postgraduate degrees was also discussed. Professor McKenzie will be seeking an agreement with King Faisal University through Dr Al-Yousef and this may prove to be a very worthwhile partnership.
- Dr Mike Steele, from the University of Guelph, Canada, visited the Department of Agricultural Sciences during August. Dr Steele presented a seminar during his stay and was hosted by Dr Jim Gibbs.
- The School of Landscape Architects hosted Ralph Johns, a director with Isthmus Group Limited, a very large firm of landscape architects. The goal of the visit was to introduce Mr Johns to the School and its programme, to discuss possible research relationships, and for him to give a presentation on the company's work.
- New Zealand's new High Commissioner to India, Jan Henderson, met with the Vice-Chancellor and Assistant Vice-Chancellor (Academic) in October. Ms Henderson takes up her post in Delhi in January 2011.
- Dr Ann Brower from the Faculty of Environment, Society and Design hosted Bruce Jefferies, Deputy Vice-Chair of the World Commission on Protected Areas, as a seminar speaker for the International Union for Conservation of Nature on campus club. Dr Brower also hosted five Members of Parliament as guest lecturers in SOCI 117 (Hon Clayton Cosgrove, Amy Adams, Gareth Hughes, Brendon Burns, and Hon Jim Anderton).
- Dr Greg Ryan and Professor David Simmons from the Faculty of Environment, Society and Design have hosted a delegation from the Faculty of Tourism and Hotel Management, Maharakham University), Thailand. The University has a specific interest in tourism and nature-based tourism education and research.

- Professor Ralph Noble, Principal Investigator at Warwick HRI (formerly Horticulture Research International and now part of the University of Warwick) visited the Bio-Protection Research Centre in August. He met with research staff and gave a seminar on “Control of Soil-Borne Plant Pathogens by Composting and the Use of Suppressive Composts and Biocontrol Agents”.

Professor Roger J Field
Vice-Chancellor

October 2010

Agenda Item 9.1

Audit & Risk Management Committee 20 September 2010 Report

1. *Matters Arising from the Minutes*

Q1 Exceptions Report: Update on Controlled Temperature Facility and Entomology Museum

The Vice-Chancellor confirmed that the flood damage to the Entomology Museum had been minor and a tender process was underway for replacement of the controlled temperature rooms.

2. *Vice-Chancellor's Report*

Earthquake

The Vice-Chancellor acknowledged the huge commitment made by staff in getting the University back into operation so quickly, with staff returning by 10 September and students by 13 September. As a lot of people were stressed, counselling had been made available. The only negative impact had arisen from a hoaxer who required the evacuation of the Burns Wing, which had brought further stress to the occupants.

A summary was provided of the physical situation with the campus. Most areas were able to be occupied with the exception of Memorial Hall and the West Wing of Ivey Hall. It was hoped that both buildings could be saved. The spiral staircase in the Library was also not functional.

The Vice-Chancellor indicated that it was difficult to estimate the cost of damage. The insurance claim would cover both the physical fabric and business continuity costs. Additional resources may be needed to prepare a comprehensive insurance claim. It was likely that the capital expenditure plan would need revision in order to prioritise repair and strengthening projects. The Tertiary Education Commission had been kept informed of these issues.

It was noted that insurance cover would not extend to indirect costs, such as the potential need for increased marketing by the University to mitigate the risk of a reduction in student numbers.

Wider marketing by local and central government of the message that the region's built environment was safe and had been resilient to the earthquake was seen as important.

The Committee recorded its appreciation for the outstanding efforts of the University's Emergency Management Group and staff in key support areas, such as Information Technology Services, Lincoln Hospitality Limited, and Lincworks, in responding to the Canterbury earthquake. To have the University back up and running within a week involved a huge team effort at a highly stressful time, and reflected well on the effectiveness and efficiency of the emergency procedures. The Committee suggested that Council recognise their contribution.

Performance of Tertiary Education Organisations

It was noted that the University had rated highly in the comparative performance information released by the Tertiary Education Commission.

Note: Further items are reported in the Council In-Committee agenda.

J M Chetwin
Convenor
Audit & Risk Management Committee
20 September 2010

Agenda Item 9.3

Fees Committee 28 September 2010 Meeting Report

Domestic Fee Setting for 2011

Attached is a report from Lincoln University Management setting out a recommendation for Domestic Tuition Fees for 2011. The Lincoln University Students' Association (LUSA) was consulted in the preparation of the report, and LUSA's subsequent submission is also attached.

The Assistant Vice-Chancellor (Academic) noted that a preliminary meeting had been held with LUSA to identify any issues that LUSA wished to raise. An advance copy of the management report had then been provided to LUSA, but the earthquake had prevented any further discussions.

The management report outlined both the internal and external influences on fees setting. The key internal influences are the overarching concern of expected cost increases of up to 6%, and also the recent student surveys indicating students are satisfied with their experience of the University and value its services.

External influences are policy settings and market considerations. While the Fee and Course Cost Maxima Policy has been replaced by an Annual Maximum Fee Movement allowing increases of up to 4%, this still constrains the University's ability to increase fees and to differentiate between flagship, specialist and other areas. In the market, Lincoln University fees appear to be comparatively mid to low in the range across the universities. The management proposal was for domestic tuition fees and professional masters course fees to increase by 4%.

The Committee discussed the possibility of making an exception case to the Minister for Tertiary Education for increasing the fees for category H (large animal science) and M (agriculture) courses by 8%. The Vice-Chancellor commented that the financial viability of those courses continues to be a key concern given the major discrepancy between the level of government funding and the actual costs of academic delivery. However, it was considered that *ad hoc* category cases would be unlikely to succeed, and would still not reflect the actual costs.

The management proposal for the Student Services Levy was also for an increase by 4%, excluding the LUSA component which LUSA decided not to increase. The interest taken by the Minister for Tertiary Education in the level of these levies across the universities was noted, indicating that the application of the levies should not be out of step with the Government's expectations for tuition fee increases. Again, comparative information provided to the Committee indicated that the Lincoln University Student Services Levy for 2010 was at the lower end of the range.

The LUSA President commented on the management proposals for tuition fees and the Student Services Levy, and expressed concern at an extra load being imposed on students. While acknowledging the factors influencing fees, LUSA recommended that domestic fees not be increased or increased by no more than 4% in any instance, and that the non-LUSA component of the Levy be increased by no more than the Consumer Price Index. LUSA also suggested that any increase in fees go towards improving any services for which low levels of student satisfaction are recorded.

It was noted that LUSA's component of the Student Services Levy had increased significantly for 2010, and the Vice-Chancellor suggested that LUSA consider adopting an approach of making smaller, consistent increases each year to recoup increased costs. The LUSA President acknowledged that the large increase had been required because increases had not been made for several years. However, LUSA had decided against an increase in light of the current political debate on voluntary students' association membership.

The Assistant Vice-Chancellor (Academic) commented that a range of significant responses being taken to address any areas of lower levels of student satisfaction had been outlined previously.

The Vice-Chancellor indicated that in real terms the University's government revenue would reduce in 2011, and therefore government policy was effectively passing more of the costs onto students.

The potential impact of the proposed fees increases on recruitment was discussed. The advice from Marketing and Communications was that fees are one consideration and do not have a strong effect on students' decision-making. Their preference is to move to a differentiated framework of course fees, but this would be difficult to achieve under the external policy constraints.

It was noted that the provision of scholarships had been reviewed earlier in 2010 and there had been some reduction in the range of first-year scholarships. The Future Leaders Scholarships continued to be an effective programme. Postgraduate scholarships also continued to be given emphasis, especially for doctoral and other research degrees.

The effect of other universities capping undergraduate enrolments was expected to be positive for Lincoln University, especially for students considering South Island institutions.

The management report also proposed that international students pay additional fees for field trips and tours, with those fees recommended to increase by 4%. An administrative fee change consequential to the rationalisation of two English Language tests into one test was also proposed.

Recommendations:

That the Committee recommend that Council approve the following changes in fees for 2011:

1. Fees are set exclusive of GST.
2. Domestic fees increase by 4%.
3. Note that consideration was given to whether a case should be made to the Minister to increase fees for category H and M courses by 8%, and the Committee considers it prudent to await the expected response from the Minister on the general issue of the allocation of government funding across subject areas.
4. Fees for professional masters courses increase by 4%.
5. The standard Student Services Levy increase by 4% (excluding the Students' Association component), the off-campus study rate of the Levy remain unchanged, and the English Language rate of the Levy increase by 4%.
6. International students pay additional fees for field trips and tours and those fees increase by 4%.
7. The examination fees for:
 - English for academic purposes (standard test) \$40.00
 - English for academic purposes (special test) \$75.00be replaced by:
 - Test of Literacy in English for Academic Purposes \$50.00.

Committee Terms of Reference

The Committee reviewed its Terms of Reference to ensure that the policy reflects the University's current practice and relevant terminology.

The following changes were proposed:

- Including "1989" in the reference to the Education Act (section 1.1).
- Specifying the current practice whereby the Committee interacts with the Senior Management Group rather than the Finance Director alone in the fees setting process (section 3.1).
- Removing the Council Secretary as an *ex officio* member of the Committee. The Committee was formerly constituted as a Taskforce and it may then have been appropriate for the Council Secretary to be a member, but this is not the normal practice for Council committees (section 4.1.3).
- Amending the quorum provision to be consistent with the wording used in the terms of reference of other Council committees (section 4.4).
- Setting the next review date to be October 2013 (section 6).

Recommendation:

That the Committee recommend to Council that the Committee's Terms of Reference, as amended, be approved (*see attachment*).

Mrs L K Tame
Acting Convenor
Fees Committee
28 September 2010



**Lincoln
University**

Te Whare Wānaka o Aoraki

CHRISTCHURCH • NEW ZEALAND

New Zealand's specialist land-based university

Domestic Fee Setting for 2011

Management Report

Domestic Fees 2011

Summary

- Fees from domestic students are an important revenue stream for the University.
- The major internal influences on fees are considered to be costs and student satisfaction.
- Costs have continued to increase and while reduction initiatives are underway costs continue to exert significant pressure on fees.
- Student satisfaction remains high and the University has been able to make external reference to satisfaction levels at other universities through participation in the Australasian Survey of Student Engagement.
- The policy environment, in particular the Annual Maximum Fee Movement, is the dominant influence on fee setting.
- Government interest in the Student Services Levy and the changes to GST are also considered.
- Fees are considered to be one component of a student's choice of university with lifestyle, reputation and employment outcomes also important.
- Relative to other universities, Lincoln University fees continue to be mid to low in the range for comparable courses.
- **Recommendations:**
 1. Fees are set exclusive of GST.
 2. Domestic fees increase by 4%.
 3. Further consideration is given to whether a case should be made to the Minister to increase fees for category H and M courses by 8%.
 4. Fees for professional masters courses increase by 4%.
 5. The standard Student Services Levy increase by 4% (excluding the Students' Association component), the off-campus study rate of the Levy remain unchanged, and the English Language rate of the Levy increase by 4%.
 6. International students pay additional fees for field trips and tours and those fees increase by 4%.
 7. The examination fees for:
 - English for academic purposes (standard test) \$40.00
 - English for academic purposes (special test) \$75.00be replaced by:
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Introduction

Fees from domestic students and international PhD students continue to provide significant revenue for the University. In 2010, domestic fees revenue is forecast to be \$7.8 million.

This report outlines key internal and external influences on fees setting and makes recommendations for sub-degree, undergraduate and postgraduate course fees for 2011. Recent policy interest in other fees, in particular the Student Services Levy, is reflected in recommendations for the Student Services Levy.

Internal Influences

The two major internal influences on fees are costs and student satisfaction.

Costs

Costs increases continue to exert pressure on fees setting. In 2010, the University is anticipating close to a 6% increase in costs. While cost reduction initiatives are underway, fees increases will help mitigate reductions in service or capability.

Student Satisfaction

The University has had an initial discussion with the Lincoln University Students' Association (LUSA) regarding the development of fees proposals for 2011.

The University also seeks feedback from students regarding their experience with Lincoln University in a series of student surveys. The Undergraduate Satisfaction Survey is conducted on a triennial cycle and explicitly asks whether students feel that their experience was been value for money. The Undergraduate Satisfaction Survey was last conducted in 2007 and the results indicated good levels of satisfaction with the decision to enrol at Lincoln University, and a majority response that the University provides very good or excellent value for money. The Undergraduate Satisfaction Survey is next scheduled to be undertaken in 2010.

In the intervening period, the University has participated in the Australasian Survey of Student Engagement (AUSSE). This survey, which facilitates external references with other groups of universities, emphasises "Students' involvement with activities and conditions likely to generate high quality learning" (ACER, 2010). While the focus of the survey is on student time and effort and how the university ensures that students participate in effective practices and educational outcomes, it does also include an assessment of overall satisfaction. Relative to other New Zealand universities (that participated in the 2009 survey), Lincoln University students reported high levels of overall satisfaction and a higher level of career readiness.

The University also conducts a Postgraduate Satisfaction Survey. This is conducted biennially and the last survey was in 2009. The results mirrored those of the Undergraduate Satisfaction Survey.

Finally, the University conducts a Graduate Feedback survey. This survey has been conducted since 1999 and is based on the Course Experience Questionnaire (CEQ) used in Australian universities and has over 20 years of research to support its findings. Graduates were generally very positive about their experiences at Lincoln University and the highest rating in the survey was for the item – *Overall my university experience was worthwhile*.

The surveys provide valuable feedback from students and direction for ongoing quality enhancement and continuous improvement initiatives. Overall they indicate that Lincoln University students are satisfied with their experience of the University. The University is mindful in setting fees that this level of satisfaction should not be undermined, but is confident that its services and the experience it provides are valued by students.

External Influences

The major external environmental influences on fee setting are the policy settings regarding fees setting and the likely response of the market. Fees levels of other universities are also considered for reference.

Policy Influences

The policy environment for fee setting in 2011 is changing. The major components of the change are the change from the Fee and Course Cost Maxima Policy, the Minister's interest in the Student Services Levy and the changes to GST.

Fees Policy

It is anticipated that the Fee and Course Cost Maxima Policy will be replaced with the Annual Maximum Fee Movement (AMFM). The notice for the AMFM was gazetted on 26 July 2010 with feedback due on 19 August 2010¹. Under the AMFM, course fees may increase by up to 4%, exclusive of GST.

It is possible to apply for an exception to the AMFM for an increase of up to 8%. To qualify for an exemption, a course must meet all of the following criteria²:

- (a) The organisation is unable to support the course(s) while remaining financially viable;

¹ <http://www.tec.govt.nz/Funding/Policies-and-processes/FCCM/>

² Extracted from <http://online.gazette.govt.nz/MSOS118/On-Line/NZGazette.nsf/6cee7698a9bbc7cfcc256d510059ed0b/224973cf546ae57acc25776f005b0466?OpenDocument>; accessed 2:30pm, 28 August 2010

- (b) The completion rate for the course met or exceeded the median performance benchmark for the previous year for the NQF level of that course;
- (c) The TEO can demonstrate that the course is in some way unique or special, for example, that there are no local alternatives to the course available; and
- (d) That not allowing an exception will prevent the provider from making a significant contribution to the achievement of the Government's priorities, as set out in the Tertiary Education Strategy 2010/15.

It is possible that criteria (a) and (c) would be met for category H and M courses (large animal science and agriculture courses, respectively). Further analysis is required to assess criterion (b). However, criterion (d) requires a less objective assessment and given that the Tertiary Education Strategy emphasises groups of learners rather than delivery in particular discipline areas, there is less certainty that this criterion would be met. It should also be noted that there are very few, if any, recent cases of exemptions being approved and there are some early signals that a review of funding categories may be considered. Further, while the ability to increase fees for category H and M courses would be positive, the level of revenue increase that would accrue would not resolve the issue of financial viability of these courses.

Student Services Levy

The student services levies charged by universities are also attracting interest in the current policy environment. The Minister for Tertiary Education wrote to the Vice-Chancellor in July expressing his interest in this charge and requesting further information.

In setting the Student Services Levy for 2010, the University undertook an assessment of the level of subsidy from the University to the services and facilities supported (in part) by the Student Services Levy. At that time it was signalled that given financial pressures, the University might seek to reduce the level of subsidy further by increasing the Student Services Levy or whether some other services might be transferred out of the general services provided by the University to a model which charged students directly for more services.

At this point no further analysis has been undertaken and the Minister's letter would appear to signal an expectation that fees increases for student services levies should "complement" the AMFM. Comment from Marketing and Communications further reinforces a need for clarity regarding the function of the Student Services Levy.

GST

Given the timing of the GST increase, it is recommended that fees are set exclusive of GST. This is consistent with the practice adopted for setting international fees for 2011.

Market Influences³

As part of the process for developing fees recommendations for 2011, Marketing and Communications were asked to provide comment on market factors influencing fees setting. Their response indicated that:

- Fees do not have a strong effect on students deciding where to study – students are *still* making their decision on where to study based around lifestyle, reputation and future outcomes.
- The Domestic Student Recruitment Team has had discussions with students throughout the country regarding fees and the general expectation is that fees will be between \$4000 and \$6000 a year between all of the universities. Students generally understand and acknowledge that resource intensive papers will cost more.
- Students are also prepared to pay more for specialist courses that are not necessarily offered anywhere else in the country or where a university has a good reputation in a particular subject.

Marketing and Communications further signal that it would be preferable to consider a similar model to that adopted for international fees whereby course fees are aligned with premium, specialist and commerce/social science courses. The current constraints on adopting this approach are discussed further under recommendations (below).

When proposing 2011 domestic fees, the University considered reducing fees as a means of using price signals to encourage enrolment in specialist areas of high national importance and relevance. However, in the absence of a funding environment that would support this form of signalling⁴, it was determined this would not be equitable, cause distortions and result in further financial issues for the University.

Competitive Influences

Fees for comparable undergraduate courses offered by other universities are provided in Table 1 below and the comparative fees summary produced by Universities New Zealand is provided in Appendix 3.

Overall, the pattern is consistent with previous years and Lincoln University fees for Sciences and Social Science subjects are mid-range, and Business/Commerce fees are towards the low end of the range. Fees for Agriculture/Horticulture are comparable with those at Massey University.

³ A more comprehensive assessment of factors influencing student choice of university may be found in the report to the External Relations and Marketing Committee.

⁴ These issues were discussed more fully in the paper to the Fees Committee last year.

Table 1: 2010 Per Course Domestic Fees for NZ Universities (\$GST inclusive)

	AU	AUT	WU	MU	VUW	UC	OU	LU Av.	LU Course Code
Science	668	605	649	622	647	650	649	647	BICH, BIOS, ECOL, ERST, ENGN, ENTO, MICR, PHSC
Arts	563	563	563	548	513	560	543		
Business	606	605	606	548	602	593	471	538	ACCT, BMGT, COMN, ECON, FINC, MKTG, VAPM
Arch/Planning	615				713			711	LASC
Soc Sci		563	563		513			548	MAST, PHIL, PSYC, RECN, SOCI, TOUR, TRAN
Ag/Hort				678				668	ANSC, HORT, MGMT, PLPT, PLSC, SOSC
Computing			649	649	641	613	649	540	COMP
Maths & Stats	563				563	563	543	535	QMET
Law	606		606		602	593	606	551	LWST

Source: calculated from Universities New Zealand summary of programme fees, programme fees are multiplied by 0.125 to give 15 credit course equivalent fees. Note: individual course fees for Lincoln University may differ from averages shown.

Comparative information on the current student services levies and related charges across the universities is shown in Table 2 below. The Lincoln University levy is at the lower end of the range of such charges.

Table 2: 2010 Student Services Levies/Other Charges (\$GST inclusive)

	AU	AUT	WU	MU	VUW	UC	OU	LU
Student Services Levy	468	360	140	200	510	600	557.69	293.55
Students' Assn Fee		130	95	233	139.20			186.75
Building Levy	74.40		24					
Other			24	44	24			
TOTAL	542.40	490	283	477	673.20	600	557.69	480.30

Source: information published on university websites.

- Notes:
1. The LUSA component is included in the Student Services Levy at Lincoln University, but is disaggregated above for comparative purposes.
 2. Discounted rates of the student services levies for 'distance' students vary greatly, depending on the nature of the components of each levy. Lincoln University's off campus rate of \$55.42 is one of the lowest rates.
 3. Some universities, including Lincoln University, charge the levy proportionally for part-time students.

The following Universities have announced their 2011 fees:

- University of Canterbury – domestic tuition fees increased by 4% and Student Services Levy increased by the change in GST from \$600 to \$615.
- Massey University – domestic tuition fees increased by 4%, Student Services Levy increased from \$200 to \$325, enrolment fee increased from \$44 to \$75, and a new scholarship levy introduced (\$2.50 per 15 credit paper). The Students' Association fees do not appear to have been increased.
- University of Waikato – domestic tuition fees increased by 4% and Student Services Levy increased from \$140 to \$240 (but then fixed for at least 3 years). A \$100 deposit is also now required to secure a place.

Telford Rural Polytechnic has increased tuition fees for 2011 by 4%.

Recommendations

Tuition Fees

Fees are set on a per course basis. As signalled in previous years and reinforced this year again by Marketing and Communications, it would be desirable to take a more strategic approach to fee setting to allow fees to better support the positioning of premium and specialist areas of study. However, previous efforts to align fees with funding categories and an effect of the Fee and Course Cost Maxima Policy have created a level of fee variation within course codes. The AMFM policy for 2011 similarly does not allow for sufficient flexibility to undertake a more strategic and comprehensive review of fee setting without a negative impact on revenue. Therefore, a recommendation for a strategic review of fee setting is not made at this point, although it remains a priority once the fees regulation environment permits.

Student Services Levy

The components (GST exclusive) of the Student Services Levy in 2010 are contributions to the activities of the Students' Association (\$166), student recreation (\$125.90), student health (\$78.68) and the union building (\$22.02), and a technology component (\$34.34). LUSA has decided that no increase is necessary in their component, but the University considers that an increase is justified in the other components because of increased costs. Applying a 4% increase to the non-LUSA components totalling \$260.94 (GST exclusive) and then the new GST rate to the overall total would increase the Levy from \$480.30 to \$504 (GST inclusive).

The Levy is charged at a reduced rate for students enrolling for off-campus study (\$55.42, GST inclusive) and in English as a Second Language courses (\$21.55 per week, GST inclusive). As the off-campus study rate involves only the LUSA component, no increase is proposed. For the English Language rate, a 4% increase is proposed to the GST exclusive figure.

Field Trips

Last year field trips and tour fees were included with tuition fees and ceased to be charged separately. It is proposed that international students pay additional fees for field trips and tours and those fees increase by 4%.

Other Administration Fees

Council is responsible for setting all the administration fees that the University charges. There is only one change proposed for 2011. There are currently two English language tests, which are to be deleted and replaced by one common test. It is therefore proposed that the examination fees for the two tests be replaced by a fee for the Test of Literacy in English for Academic Purposes of \$50.

Recommendations:

1. Fees are set exclusive of GST.
2. Domestic fees increase by 4%.
3. Further consideration is given to whether a case should be made to the Minister to increase fees for category H and M courses by 8%.
4. Fees for professional masters courses increase by 4%.
5. The standard Student Services Levy increase by 4% (excluding the Students' Association component), the off-campus study rate of the Levy remain unchanged, and the English Language rate of the Levy increase by 4%.
6. International students pay additional fees for field trips and tours and those fees increase by 4%.
7. The examination fees for:
 - English for academic purposes (standard test) \$40.00
 - English for academic purposes (special test) \$75.00be replaced by:
 - Test of Literacy in English for Academic Purposes \$50.00.

Appendix: Comparative Fees Summary Produced by Universities New Zealand



Fees for domestic students 2010

This is not an official statement of fees. It is indicative only.

	Fee
Note: Auckland, AUT, Waikato, Massey, Victoria, and Canterbury students taking more than a normal full-time load will pay more than the fee shown. Otago students may pay more or less than the fee shown for a full-time load. Canterbury charges by subjects rather than by qualifications. Lincoln charges by courses.	
Auckland	
Arts	
1. Undergraduate Arts courses (except Performance and Science-based courses)	\$4501
2. Undergraduate Performance and Science-based courses	\$5194
3. Graduate Arts courses (excluding Performance and Science-based courses)	\$5548 - 6177
4. Graduate Performance and Science-based courses	\$6277 - 6822
5. Diploma in Professional Ethics	\$6786
Business and Economics	
6. Undergraduate courses	\$4849
7. 700-level courses	\$6324 - 6867
Business and Economics – Graduate School of Enterprise	
8. Postgraduate Diploma in Business (Part I of MMgt, MBA and MIB),	\$13100
9. Postgraduate Diploma in International Business, Master of International Business Part II	\$13100
10. Master of Management Part II, Master of Business Administration Parts II and III	\$23900
11. Master of Taxation Studies	\$13100
Creative Arts and Industries	
12. Bachelor of Architectural Studies, Bachelor of Architecture, Bachelor of Planning (except Studio and Design courses)	\$4922
13. Bachelor of Architectural Studies, Bachelor of Architecture, Bachelor of Planning (Studio and Design courses only)	\$6005
14. Master of Architecture, Master of Planning, Postgraduate Diploma of Architecture	\$5648 - 6259
15. Master of Planning Practice, Master of Urban Design (except Studio and Design courses)	\$6822
16. Master of Planning Practice, Master of Urban Design (Studio and Design courses only)	\$7597
17. Bachelor of Fine Arts, Bachelor of Visual Arts	\$5194
18. Master of Fine Arts, Graduate and Postgraduate Diplomas in Fine Arts	\$6084
19. Undergraduate Performance courses	\$5194
20. Other undergraduate courses	\$4501
21. Postgraduate Performance courses	\$6826
22. Other postgraduate courses	\$6177
Education	
23. Undergraduate Education courses	\$4501
24. Graduate Education courses	\$5548 - 5658
25. Foundation Certificate in Education, Foundation Certificate Tohu Tuapapa Mātauranga	\$548
Engineering	
26. Undergraduate courses	\$6005
27. 700-level (except Postgraduate Certificate in Light Metals Reduction Technology)	\$7098 - 7597
28. Postgraduate Certificate in Light Metals Reduction Technology	\$28920
Law	
29. Undergraduate courses	\$4849
30. 700-level	\$6324 - 7435
Medical and Health Sciences	
31. Undergraduate courses	\$4501 - 5843
32. MBChB	\$11545
33. Master's and Honours 700-level courses	\$6277 - 6822
34. Diploma in Paediatrics	\$4104
35. Certificate in Health Science	\$784

Science	
36. Undergraduate courses - Maths and Statistics	\$4501
37. All other undergraduate Science courses (except Optometry)	\$5348
38. 700-level courses - Maths and Statistics	\$5887 - 6462
39. All other 700-level courses	\$6277 - 6822
40. Undergraduate courses - Optometry	\$6569
Theology	
41. Undergraduate courses	\$4501
42. 700-level courses	\$5548 - 6177
Doctorates	
43. Doctorates (except Education)	\$4630 - 5229
44. Doctor of Education	\$5326 - 5441
In all cases fees per point will be charged at the rate set for that subject irrespective of the qualification the course is taken for. In addition to these tuition fees, students undertaking a full-time load of 120 points in 2010 will pay approximately \$74 in building levies and \$468 for student services. Part-time students pay a proportion of the building levies and student services.	
Auckland University of Technology	
<i>Undergraduate</i>	
A Arts, Social Sciences, Education, Community & General, / Teacher Education	\$4500
All other undergraduate qualifications	\$4842
<i>Postgraduate</i>	
All postgraduate qualifications except those noted* below	\$6291
*Master of Business Administration	\$20016
*Master of Construction Management	† Cost depends upon the papers selected. † Charged per paper
All fees include the student services fee; individual papers may have additional course-related charges.	
Waikato	
<i>Undergraduate</i>	
A Arts, Social Sciences, Education, Community & General, / Teaching, Div. C	\$4502
J Business, Law	\$4849
B Music, Psychology	\$5194
B Computing, L Science, Geography	\$5194
C Engineering	\$5579
Postgraduate taught - Cat. A & J	\$5695
Postgraduate research-based - Master's A & J	\$5065
Doctorates - Cat. A	\$4515
Doctorates - Cat. J	\$4610
Postgraduate taught - Cats B, C & L	\$6067
Postgraduate research-based - Master's B, C & L	\$5495
Doctorates - Cats B, C & L	\$4795
Individual papers may have additional course-related charges.	
Massey	
<i>Undergraduate</i>	
A Arts, Business Studies	\$4384
B Clinical Psychology, Design, Science (Music*)	\$4978
B Computing	\$5194
B Nursing and C Agr/Hort, Architecture, Med Lab Science, Quantity Surveying	\$5180
C Engineering, Technology	\$5413
G Veterinary Science	\$9054
I Teacher Education	\$4235
<i>Postgraduate - taught</i>	
A Arts, Business Studies	\$6297
B Clinical Psychology, Computing, Design, Nursing, Science (Music*)	\$6866
C Agr/Hort, Architecture, Engineering, Med Lab Science, Quantity Surveying, Technology	\$6884
G Veterinary Science	\$9271
I Teacher Education	\$5019
<i>Postgraduate - wholly research</i>	
A Arts, Business Studies	\$5269
B Clinical Psychology, Computing, Design, Nursing, Science (Music*)	\$5787
C Agr/Hort, Architecture, Engineering, Med Lab Science, Quantity Surveying, Technology	\$5965
G Veterinary Science	\$6388
*For Music, see New Zealand School of Music	
Victoria	
<i>Undergraduate Courses</i>	
Humanities and Social Sciences; Teaching	\$4098

Music (see New Zealand School of Music)	
Commerce and Administration, Law	\$4818
Mathematics & Statistics	\$4500
Design, Psychology, Computer Science	\$5124
Architecture	\$5700
Chemical, Physical, Biological and Earth Sciences	\$5172
Engineering	\$6000
<i>Taught Postgraduate Courses</i>	
Humanities & Social Sciences; Teaching	\$5700
Commerce and Administration	\$6264
Law	\$6972
Mathematics & Statistics	\$6402
Architecture, Design, Psychology, Computer Science	\$6504
Chemical, Physical, Biological and Earth Sciences	\$6540
Nursing and Midwifery	\$6528
Master of Theatre Arts	\$8142
Master of Library and Information Studies	\$7938
Certificate in Management Studies	\$6870
Master of Information Management	\$11820
Master of Public Management/Master of Public Policy/Master of Strategic Studies	\$11820
Master of Applied Finance	\$12570
Master of Business Administration	\$13740
<i>Postgraduate Thesis Courses</i>	
Humanities and Social Sciences; Teaching	\$5364
Commerce and Administration, Law	\$5958
Mathematics and Statistics	\$6006
Architecture, Design, Psychology, Computer Science	\$6210
Chemical, Physical, Biological and Earth Sciences, Nursing and Midwifery	\$6246
Additional material charges apply to some courses. Some postgraduate and post-experience courses attract higher rates of fee.	
<i>New Zealand School of Music (jointly owned by Massey and Victoria)</i>	
Artist Diploma (postgraduate)	\$5430
Master of Music Therapy year 1	\$6678
Master of Music Therapy year 2	\$3696
Foundation Certificate in Jazz	\$2984
Doctor of Musical Arts	\$4800
Bachelor of Music	\$5190
All other music programmes	\$6012
<i>Canterbury</i>	
Arts, Humanities, Education	\$4480
Business, Accountancy, Finance, Law	\$4742
Science (except for Physics and Astronomy, Chemistry, Plant and Microbial Sciences, Geological Sciences, Zoology), Computing, Fine Arts, Music, Psychology, Theatre and Film Studies, Antarctic Studies	\$5005
Physics and Astronomy, Chemistry, Plant and Microbial Science, Geological Sciences, Zoology	\$5197
Engineering, Forestry	\$5623
Information Systems	\$4907
Communication Disorders	\$5585
Ecology, Conservation	\$5395
Mathematics, Statistics, Art Curatorship	\$4502
<i>Lincoln</i>	
Certificate and Diploma courses (per course)	\$472-677
Undergraduate courses (per course)	\$532-795
Postgraduate Taught courses (per course)	\$922-1300
Research (per annum)	\$5536-5614
Professional Master's courses (per course)	\$1695
(Individual papers may have additional course-related charges.)	
<i>Otago</i>	
<i>Undergraduate (excluding Honours)</i>	
Arts, Languages, Theology, Mathematics, Education	\$4347
Commerce, Teaching	\$4150
Law (excluding honours)	\$4849

Computer Science, Design, Geography, Information Science, Music, Science	\$5194
Physical Education	\$4849-6005
Health Sciences, Pharmacy, Surveying	\$6005
Dentistry, Medicine	\$11546
<i>Postgraduate Taught</i>	
Arts, Languages, Theology, Mathematics, Commerce	\$5906
Computer Science, Design, Geography, Information Science, Science	\$6777
Health Sciences	\$8243
Medicine	\$11546
Dentistry - MDS	\$27000
<i>Postgraduate Thesis and Honours</i>	
Arts, Languages, Theology, Mathematics	\$4943
Commerce	\$4764
Law (excluding honours)	\$5345
Computer Science, Design, Geography, Information Science, Music, Science	\$5772
Health Sciences, Pharmacy, Surveying	\$7320
Medicine	\$11546
Dentistry	\$25090

(Mark 2) 11 January 2010



Te Roopu Taura o Te Whare Wanaka o Aoraki

Domestic Fee Setting for 2011



This Submission is prepared on behalf of the Lincoln University Students' Association (LUSA) for the Domestic Fee Setting Committee of Lincoln University.

Summary

In recent years, many tertiary education institutions have argued that the increase in fees has the possibility to provide more revenue, which can be used to offset costs, respond to market influences, remain competitive with other universities, and raise teaching quality. Lincoln University is no exception.

Lincoln University has acknowledged that fees from domestic students are an important revenue stream for the University, and are advocating for an increase in these fees for 2011. The University Management Report has identified a number of internal and external influences on fee setting and has also made a number of recommendations for fee increases.

The Summary provided in the Management Report by the University has highlighted a number of reasons why domestic fees should be increased and the report concluded with a number of recommendations. However, the Association is of the view that while the University may feel that they require the increases in order to operate, it is not enough to assume that the costs should be passed on to students despite the lack of funding from the government.

The Lincoln University Students' Association contends that Lincoln University's positioning as a 'specialist land-based' university may well be used as such a reason for increasing domestic fees. However, if Lincoln wishes to develop such a reputation, then investing in accomplished academic staff, experienced researchers, dedicated support staff and first class resources should be first on the list. This will require a strategy to assess and improve the quality of education, which raising fees alone will not achieve. The Association therefore feels that it is right in its view that the domestic fees for 2011 should not be increased.

DOMESTIC FEE SETTING FOR 2011

1. Introduction

LUSA has undertaken an initial discussion with the University regarding the fee proposal for 2011. The Management Report noted that LUSA had signalled that it would support any increases in fees which contribute to increases in services for students. However, while the Association acknowledged that it would support an increase in fees, this was prefaced with: "Should the University increase the fees, the Association would like to see any increase in fees contribute to an increase in services for students". The comment from the Association was not in support of any increase the University might be proposing.

The same Management Report also indicated that the Student Services Levy would increase by 4% excluding the Students' Association component. At the same discussion, the University indicated that any increase in the Student Services Levy would only be adjusted by the Consumer Price Index and not 4% as indicated in the Management Report. LUSA is still supportive of this stance and would like the University to reconsider the increase of 4%.

2. Factors Influencing Domestic Fees

LUSA acknowledges that domestic education is influenced by a number of external and internal factors and these are discussed below.

- **Costs**

In recent years, many tertiary education institutions have argued that the increase in fees has the possibility to provide more revenue, which can be used to offset costs, respond to market influences, remain competitive with other universities, and raise teaching quality. Lincoln University is no exception. Lincoln University's positioning as a 'specialist land-based' university may well be used as such a reason for increasing domestic fees. However, if Lincoln wishes to develop such a reputation, then investing in accomplished academic staff, experienced researchers, dedicated support staff and first class resources should be first on the list. This will require a strategy to assess and improve the quality of education, which raising fees alone will not achieve.

- **Student Satisfaction**

The Management Report cited a number of statistics from the Undergraduate Satisfaction Survey (2007) and noted that 76% of the students interviewed were satisfied, or very satisfied with their decision to enrol at Lincoln University. The total number of students involved in the survey was 268 out of a possible 1904. This is a response rate of 14%, the lowest response of the four surveys completed since 2000. The Association feels that this is hardly an overwhelming response and while it provides an indication of how students felt about their time at Lincoln University, it should not be used solely or indeed as a justification to increase domestic fees.