

LINCOLN UNIVERSITY COUNCIL

**Meeting on Tuesday 13 December 2011 at 9.00am
Council Meeting Room, George Forbes Building,
Lincoln University**

A G E N D A

1. ***Apologies***
2. ***Disclosures of Interest***
3. ***Confirmation of the Minutes of the Previous Meeting held on 18 October 2011***
Attached for decision. 1 - 10
4. ***Matters Arising from the Minutes***
5. ***Notice of Items of General Business***
6. ***Chancellor's Report***
Attached for information. 11
7. ***Vice-Chancellor's Report***
Attached for information. 13 - 21
8. ***LUSA President's Report***
To be circulated.
9. ***Report from Ahumairaki Meeting – 22 November 2011 (Open section)***
Attached for information. 23 - 25
10. ***Meeting Schedule 2012***
Attached for decision. 27 - 29
11. **Motion by the Chancellor for Resolution to Exclude the Public Pursuant to s48 of the Local Government Official Information and Meetings Act 1987:**
I move that the public be excluded from the following parts of the proceedings of this meeting, namely:

General Subject Matter	Reason for passing this resolution in relation to each matter	Grounds under section 48(1) for the passing of this resolution
Vice-Chancellor's Report	To avoid prejudice or disadvantage to the commercial activities of the University To prevent the disclosure or use of official information for improper gain or improper advantage	7(2)(h) 7(2)(j)
Council Elections	To protect the privacy of natural persons	7(2)(a)
Reports from the Audit and Risk Management Committee	To avoid prejudice or disadvantage to the commercial activities of the University To prevent the disclosure or use of official information for improper gain or improper advantage	7(2)(h) 7(2)(j)
Financial Report	To avoid prejudice or disadvantage to the commercial activities of the University To prevent the disclosure or use of official information for improper gain or improper advantage	7(2)(h) 7(2)(j)
Reports from Subsidiaries	To avoid prejudice or disadvantage to the commercial activities of the University	7(2)(h)
Reports from Council Committees	To avoid prejudice or disadvantage to the commercial activities of the University To prevent the disclosure or use of official information for improper gain or improper advantage To protect the privacy of natural persons	7(2)(h) 7(2)(j) 7(2)(a)
Draft Higher Level Strategic Document	To avoid prejudice or disadvantage to the commercial activities of the University To prevent the disclosure or use of official information for improper gain or improper advantage	7(2)(h) 7(2)(j)
Conferment of Degrees and Presentation of Diplomas	To protect the privacy of natural persons	7(2)(a)

I move also that: Mr J Clark (Finance Director), Mr N Hooton (Finance Manager), and Mr A Carpinter (Director, Governance), be permitted to remain at this meeting after the public has been excluded, because of their knowledge of the various matters being discussed. This knowledge, which will be of assistance in relation to the matters to be discussed, is relevant to those matters because of their involvement in the development of reports to Council on these matters.

12. **Report from Public Excluded Session**
13. **Conferment of Degrees and Presentation of Diplomas**
Attached for decision.
14. **Next Meeting**
Wednesday, 15 February 2012, Lincoln University

31 - 33

A P Carpinter
Director, Governance

**MINUTES OF A MEETING OF THE
LINCOLN UNIVERSITY COUNCIL**

**Held on Tuesday 18 October 2011 at 9.00am
Council Meeting Room, Lincoln University**

Present: Mr T C Lambie (Chancellor), Ms K M Andersen, Mr R Boot, Ms K Brown, Mr J M Chetwin, Mr M A Clements, Mr D Couch, Mrs E Cruickshank, Professor R J Field, Mr B Gargiulo, Mr A J Hall, Ms I Harper, Mr L J Hill, Mr A W Macfarlane, Professor S Matear, Mr E P Rogers, Mrs L K Tame, Mr P J Wardell, and Mr D A Yardley.

In Attendance: Associate Professor S S Rixecker (Assistant Vice-Chancellor (External Relations and Development) for item 9.2, and Mr A Carpinter (Director, Governance).

1. *Apologies*

Apologies for lateness were received from Ms Andersen, Mr Macfarlane and Mr Yardley.

2. *Disclosures of Interest*

There were no disclosures of interest.

3. *Confirmation of the Minutes of the Previous Meeting held on 18 October 2011*

Council RESOLVED:

That the minutes of the meeting held on 18 October 2011 be taken as read and be approved.

*Moved: Mr Hill
Seconded: Mrs Tame
MOTION CARRIED*

4. *Matters Arising from the Minutes*

There were no matters arising from the minutes to be noted.

A Guide to the Building Act and associated legislation and local government policies was TABLED.

5. ***Notice of Items of General Business***

There were no items of General Business notified at this time.

6. ***Chancellor's Report***

The Chancellor's report was NOTED. The Chancellor highlighted the success of the Bio-Protection Research Centre Board function in Wellington on 11 October 2011, and of the consultation with professorial staff and with students on the future strategic direction of the University.

7. ***Vice-Chancellor's Report***

The Vice-Chancellor's report was NOTED. The report provided an update on: research and other activities; staff, student and alumni achievements; sector issues; and visitors to the University.

Messrs Macfarlane and Yardley joined the meeting.

The Vice-Chancellor highlighted the following items:

- A major strategy initiative underway to maintain the steady increase in external research income achieved each year.
- The securing of two Marsden Fund Fast-Start grants worth \$300k each (GST exclusive) over three years by Dr Jo Steyaert and Dr Suzanne Vallance.
- A series of staff involvements in earthquake recovery activities.
- The positive response to marketing and recruitment efforts, particularly from Canterbury based students. International perceptions regarding the earthquakes remained a challenge to recruitment.
- The success of the alumni events celebrating 130 years of Lincoln University Rugby.
- The engagement underway with the Lincoln University Students' Association concerning the transition to voluntary students' association membership.
- The Ministry of Education's funding of \$1 million for new scholarship awards for Year 13 Christchurch students whose plans for tertiary study may have been affected by the recent earthquakes.
- The visit by the new Chief Executive Officer of the Tertiary Education Commission, Belinda Clark, and Dr Grant Klinkum, General Manager Tertiary Investment, on 15 September 2011.
- The visit to the campus and to Telford Division in September by dignitaries from Papua New Guinea to discuss a range of opportunities for students from Maprik to study at the University and for research collaboration and commissioned research.

8. LUSA President's Report

The report of the Lincoln University Students' Association (LUSA) President was TABLED. The President highlighted the following matters:

- LUSA's team winning the small campus trophy for the Snow Games held in Wanaka at the end of August.
- The high standard of research presented at the annual Postgraduate Conference, held from 1-2 September 2011.
- The success of the International Night held on 17 September 2011.
- The recipients of awards at the Lincoln University Blues, Gold and Green Awards held on 5 October 2011.
- The success of the Garden Party on 14 October 2011.
- The election of the LUSA Executive for 2012, including the incoming President Kent Lloyd.
- The expected renegotiation of a Service Level Agreement with the University by the end of the year.
- The recent Treaty of Waitangi Claim lodged by Te Mana Akonga and alumni in relation to the legislative change to voluntary students' association membership.

It was noted that the Ministerial direction on the categories of student services permitted to be funded was still to be confirmed. Universities New Zealand had made a submission seeking the inclusion of additional services.

9. Reports from Council Committees

9.1 Ahumairaki Meeting – 21 September 2011

The report from the 21 September 2011 meeting was NOTED. The Convenor reported that options had been considered for Māori representation on Ahumairaki to reflect the national reach of the Telford Division and its physical location in South Otago, and also representative arrangements for Telford extramural Māori students. It was hoped that Ahumairaki would be able to make a recommendation to the December Council meeting.

Ahumairaki had also reviewed a comparison of the origin of Māori students with the overall distribution of first year undergraduate students in 2011. The comparison showed that the percentages of adult Māori student enrolments or wage/salary earners at 28%, was roughly double that of non-Māori students (17%). Ahumairaki had requested that Marketing and Recruitment consider strategies for attracting Māori adult and 'second chance' students as part of the recruitment campaign.

It was also noted that the 2011 Living Lake Symposium on Te Waihora/Lake Ellesmere would be held on 15 November 2011.

Ms Andersen joined the meeting at 9.37am.

9.2 Fees Committee Meeting – 27 September 2011

The report from the 27 September 2011 meeting was NOTED. The report included a Management Report and a submission from LUSA.

It was noted that the drivers for the recommended increases in domestic fees were very similar to those considered in the international fees setting process.

The Assistant Vice-Chancellor (Academic) explained that further consideration would be required to confirm the ongoing components of the Student Services Levy as the Ministerial direction was still to be finalised. The mix of services to be provided within the overall cap would need to be worked out between the University and LUSA, but it was intended to maintain the level of support for students.

The Vice-Chancellor gave an assurance that discussions would be held with LUSA on the Student Services Levy and Council informed of the outcome.

Council RESOLVED that the following changes in domestic fees for 2012 be approved:

1. Domestic course fees increase by 4%, including Telford Division fees.

Moved: Mr Clements

Seconded: Mr Boot

MOTION CARRIED

Against: Ms Andersen, Ms Brown, Ms Harper

2. That a case be prepared to the Minister for an exception to increase fees for category H and M courses (large animal science and agriculture courses, respectively) by 8% and for a review of the Student Achievement Component funding associated with these courses.

Moved: Mr Clements

Seconded: Mrs Cruickshank

MOTION CARRIED

Against: Ms Andersen, Ms Brown, Ms Harper

3. Fees for professional masters courses increase by 4%.

Moved: Mr Clements

Seconded: Mr Boot

MOTION CARRIED

Against: Ms Andersen, Ms Brown, Ms Harper

4. The components of the Student Services Levy be reviewed to ensure consistency with the Ministerial directive and to take account of the pending legislative change to the status of students' associations; ongoing components of the Student Services Levy increase by up to 4% and consequential adjustments be made to the off-campus study rate of the Levy and the English Language rate of the Levy.

Moved: Mr Clements

Seconded: Professor Field

MOTION CARRIED

Against: Ms Andersen, Ms Brown, Ms Harper

5. The implications of the expected change to voluntary membership of students' associations for the relationship between the University and LUSA be identified, and consideration given to the changes required to these arrangements and fees processes for 2012.

Moved: Mr Clements

Seconded: Ms Harper

MOTION CARRIED

It was noted that a student body other than LUSA could potentially be formed on campus in 2012 and such developments needed to be considered.

6. The Telford Division's domestic fees and related administrative practices be reviewed to align with general Lincoln University practice.

Moved: Mr Clements

Seconded: Mr Hall

MOTION CARRIED

It was expected that the alignment of practices would not require structural changes, but any significant issues would be brought back to Council.

7. The General Administration, Academic and Financial Administration Fees be confirmed at the existing rates, except for the replacement of the withdrawal fee of 2% of tuition fees with a \$200 late withdrawal fee for domestic students (GST inclusive).

Moved: Mr Clements

Seconded: Mrs Tame

MOTION CARRIED

Against: Ms Andersen, Ms Brown, Ms Harper

10. *Conferment of Degrees and Presentation of Diplomas*

The Assistant Vice-Chancellor (Academic) spoke to this report.

Council RESOLVED:

That Council approve the awards listed in the report to Council (*attached as Schedule One*).

Moved: Professor Matear

Seconded: Mr Clements

MOTION CARRIED

11. *Procedural Matter*

Prior to reaching the motion in the Council agenda to exclude the public from the meeting for certain items of business, the Chancellor asked members whether any of those items should be considered in the open session. No items were referred to the open session.

12. Motion by the Chancellor for Resolution to Exclude the Public Pursuant to s48 of the Local Government Official Information and Meetings Act 1987:

The Chancellor moved that the public be excluded from the following parts of the proceedings of this meeting, namely:

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Vice-Chancellor's Report	To avoid prejudice or disadvantage to the commercial activities of the University To prevent the disclosure or use of official information for improper gain or improper advantage	7(2)(h) 7(2)(j)
Reports from the Audit and Risk Management Committee	To avoid prejudice or disadvantage to the commercial activities of the University To prevent the disclosure or use of official information for improper gain or improper advantage	7(2)(h) 7(2)(j)
Financial Report	To avoid prejudice or disadvantage to the commercial activities of the University To prevent the disclosure or use of official information for improper gain or improper advantage	7(2)(h) 7(2)(j)
Reports from Subsidiaries	To avoid prejudice or disadvantage to the commercial activities of the University	7(2)(h)
Reports from Council Committees	To avoid prejudice or disadvantage to the commercial activities of the University To prevent the disclosure or use of official information for improper gain or improper advantage	7(2)(h) 7(2)(j)
Opportunities for Lincoln University to Contribute to Canterbury after the Earthquakes	To avoid prejudice or disadvantage to the commercial activities of the University To prevent the disclosure or use of official information for improper gain or improper advantage	7(2)(h) 7(2)(j)
Stakeholder Views on the Strategic Direction of Lincoln University	To avoid prejudice or disadvantage to the commercial activities of the University To prevent the disclosure or use of official information for improper gain or improper advantage	7(2)(h) 7(2)(j)
Conferment of Degrees and Presentation of Diplomas	To protect the privacy of natural persons	7(2)(a)
Draft Operational Plan 2012	To avoid prejudice or disadvantage to the commercial activities of the University To prevent the disclosure or use of official information for improper gain or improper advantage	7(2)(h) 7(2)(j)

MOTION CARRIED

The Chancellor also moved that Mr J Clark (Finance Director), Mr N Hooton (Finance Manager), and Mr A Carpinter (Director, Governance), be permitted to remain at this meeting after the public has been excluded, because of their knowledge of the various matters being discussed. This knowledge, which will be of assistance in relation to the matters to be discussed, is relevant to those matters because of their involvement in the development of reports to Council on these matters.

MOTION CARRIED

13. Report from Public Excluded Session

General Subject Matter	Reason for passing this resolution in relation to each matter
Chancellor's Report	The report was RECEIVED. The discussion and any decision shall remain confidential at this time for the reasons noted above, except for the appointment of an Appeals Committee to consider three student appeals to Council.
Vice-Chancellor's Report	The report was RECEIVED. The discussion and any decision shall remain confidential at this time for the reasons noted above, except for the announcement at the appropriate time of the University's awards.
Reports from the Audit and Risk Management Committee (Council In-Committee sections)	The reports were RECEIVED. The discussion and any decision shall remain confidential at this time for the reasons noted above.
Financial Report	The reports were RECEIVED. The discussion and any decision shall remain confidential at this time for the reasons noted above.
Reports from Subsidiaries	The reports were RECEIVED. The discussion and any decision shall remain confidential at this time for the reasons noted above.
Reports from Council Committees	The reports were RECEIVED. The discussion and any decision shall remain confidential at this time for the reasons noted above.
Opportunities for Lincoln University to Contribute to Canterbury after the Earthquakes	The report was RECEIVED. The discussion and any decision shall remain confidential at this time for the reasons noted above.
Stakeholder Views on the Strategic Direction of Lincoln University	The report was RECEIVED. The discussion and any decision shall remain confidential at this time for the reasons noted above.
Conferment of Degrees and Presentation of Diplomas	The report was RECEIVED. The discussion and any decision shall remain confidential at this time for the reasons noted above, except for the delegation of the award of vocational qualifications at NQF level 5 to the Telford Division Teaching Committee.
Draft Operational Plan 2012	The report was RECEIVED. The discussion and any decision shall remain confidential at this time for the reasons noted above.

14. Closure and Next Meeting

The meeting closed at **12.53pm**.

The next meeting is scheduled for **Tuesday, 13 December 2011 at 9.00am**, Lincoln University.

Signed: _____ (Convenor)

Date: _____

SCHEDULE ONE: CONFERMENT OF DEGREES AND PRESENTATION OF DIPLOMAS

Conferred Degrees and Presented Diplomas:

Doctor of Philosophy

Mariana de **Aragao Pereira**, *in Agricultural Management*

Narendra Bahadur **Chand**, *in Environmental Management*

Hewage Sunith Rohitha **Rosairo**, *in Agribusiness & International Rural Development*

Master of Parks, Recreation and Tourism Management

Nora Sophie **Koerner**, *with First Class Honours, in Visitor Attraction Management*

Postgraduate Diploma in Commerce

Nan **Zhang**

Postgraduate Certificate in Commerce

Julia Verena **Zell**, *with Distinction*

Graduate Diploma in Commerce

Andrew Christopher **Butler**

Graham Douglas **Swanepol**

Graduate Certificate in Applied Science

Sunithran **Bhasi Syamala**

Graduate Certificate in Commerce

Nan **Zhang**

Bachelor of Agriculture

Kiri **Rupert**

Bachelor of Commerce

Alice Victoria **Cressey**

Benjamin Emile Julien **Pavot**

Bachelor of Commerce (Agriculture)

Yurika Wong Wai Ming **Iwase**

Bachelor of Commerce and Management

Samuel James **Robinson**

Bachelor of Commerce (Valuation and Property Management)

Andrew Philip **Kale**

Bachelor of Science

Sylvia Jane **McAslan**

Bachelor of Software and Information Technology

Qian **Wang**

Diploma in Agriculture and Diploma in Farm Management

Jeffrey John **Dowthwaite**

Diploma in Horticulture

Olivia Jan **McColl**

Diploma in Applied Science and Diploma in Natural Resources

Hannah **Newcombe**

Telford Certificate in Equine Knowledge (Level 5)

Lois Neroli Leitch **Jones**

Telford Certificate in Agribusiness Management Knowledge (Level 5)

Camron Patrick **Murphy**

Certificate of Foundation Studies

He Lanying

**ACTION SCHEDULE resulting from the Council meetings
AS AT 18 October 2011**

<i>Action</i>	<i>Responsibility</i>	<i>Meeting/ Item</i>	<i>Due</i>
Obtain a legal opinion on the draft Terms of Reference for a Council Appeals Committee.	Director, Governance	19 Apr 2011 Item 11.2	Ongoing (with general review of disciplinary processes)

Agenda Item 6
Chancellor's Open Report
December 2011

Highlights of Recent Events

The events that I have attended since the previous Council meeting include:

- The Landscape Architecture final year exhibition held on 27 October 2011 at the Christchurch Botanic Gardens Cafe.
- The opening of the Future Farming Centre of the Biological Husbandry Unit on 31 October 2011.
- The Lincoln University Foundation South Island Farmer of the Year event on 4 November 2011.
- A function celebrating 40 years of Commerce degree teaching at the University on 15 November 2011.
- A Lincoln University Art function on 17 November 2011, marking the donation of significant artworks to the University's collection.
- The Universities New Zealand meeting of Chancellors and Vice-Chancellors on 8 December 2011.

As I was overseas, the Pro-Chancellor attended the Telford Division Graduation on 25 November 2011.

Visit to Europe

The primary purpose of my visit to Europe was an invitation to speak at the World Agricultural Forum 2011 Congress in Brussels at the end of November. The session was entitled 'Extracting Benefits for all from the Agriculture-Based Value Chain'.

I took the opportunity to schedule University related business around the Congress, including the following commitments:

- A visit to Wageningen UR (University and Research Centre) in the Netherlands. The institution has a staff of 6,500 and 10,000 students, and its core areas of expertise are: food and food production; living environment; and health, lifestyle and livelihood. I was welcomed by Professor Martin Kropff, Rector Magnificus, and then received presentations on Wageningen UR and Wageningen International, and on a 'Quarantine Barcoding of Life project'.
- A meeting with the High Commissioner, Mrs Belinda Brown, in London to discuss education and agriculture issues.
- A meeting with Mr Vangelis Vitalis, Ambassador Designate to Belgium and the Mission to the European Union.

Tom C. Lambie
Chancellor
6 December 2011

**Lincoln University Council
Agenda Item 7**

**Vice-Chancellor's Report
December 2011**

LINCOLN UNIVERSITY ACTIVITIES

Earthquake Recovery

- Associate Professor Susanne Becken from the Department of Social Science, Parks, Recreation, Tourism and Sports has secured a contract with the Ministry of Economic Development to evaluate the tourism response to the earthquake.
- Associate Professor Mike Hamlin from the Department of Social Science, Parks, Recreation, Tourism and Sports has submitted a response to both the Central City Draft Plan for Sport and the Sport and Recreation Plan for Greater Christchurch – on behalf of Lincoln University Recreation and Sport sector. He has also had several meetings with Sport and Recreation New Zealand (SPARC), Christchurch City Council, Sport Canterbury and other tertiary institutes on the recovery of sport for Greater Christchurch; and had meetings with Canterbury Athletics investigating possible sites for a new all-weather athletic track.
- The third year Bachelor of Landscape Architecture students have been looking at the Red Zoned east of the City and have developed a range of design options to allow residents to continue to live in Christchurch East, using existing open spaces and parks. Their work is on display in The Palm's shopping mall where it is attracting a lot of interest.
- The School of Landscape Architecture is playing a significant part in the recovery work in Canterbury, and students and staff have also been heavily involved with the CBD Restart project and Greening the Rubble sites around the city.

Faculty/Department/Division/Centre Updates

Bio-Protection Research Centre

- The Centre is delighted to confirm the appointment of Professor Richard Falloon as an interim Director commencing 1 January 2012, pending the permanent appointment of a Director.
- As the Centre continues to move forward and enhance its profile, both within New Zealand and internationally, there is an ongoing strategic communications need to be addressed. With this in mind, it is very pleasing to report that the Centre's Communication Advisor position has been confirmed for another three years. The position is fully externally funded.

Faculty of Commerce

- FAME 4 (the fourth offering of the Food and Agribusiness Marketing Experience) is now underway in Wellington with 21 participants on the first of four modules. FAME attracts high calibre individuals and exposes them to key New Zealand markets. Thus module 2 will spend two weeks in market in China in April-May next year. FAME is a programme jointly provided by Otago, Massey and Lincoln Universities.
- For the first time since it began in 1979, the Kellogg Rural Leaders Programme has the same number of women and men on the course. In the past the course has comprised significantly more men. Selection is now complete for the 28th course which will commence on 18 January 2012.
- The Faculty of Commerce recently appointed Sharon Lucock as a Lecturer in Agribusiness Management in the Department of Agricultural Management and Property Studies. This is a significant appointment as it adds to the University's growing expertise in agribusiness connections with China. Sharon (Xiaomeng Sun) has a Bachelor of Agronomy (in Ornamental Horticulture) from the China Agricultural University, a Graduate Certificate in Commerce and a Master of Applied Science (both from Lincoln University). In recent years she has been involved in a number of China-focused international projects in agriculture and horticulture for Landcare Research Limited and New Zealand Trade and Enterprise. She will be teaching agribusiness courses and will be a key contributor along with Professor Keith Woodford and Nic Lees to the Agricultural Management Group's international agribusiness research programme.
- Dr Sharon Forbes and colleagues organised the Faculty of Commerce to celebrate 40 years of teaching commerce degrees at Lincoln University. The cocktail event included about 80 current and former staff, commerce graduates and postgraduates who reminisced, caught up and swapped stories. Chancellor Tom Lambie, Mayor Kelvin Coe, alumnus Rod McMillan and Dean Patrick Aldwell highlighted past events and identities and the important future of the programme. General agreement is that the event was so much fun it must be repeated in 2021 at the fiftieth anniversary of commerce degrees at Lincoln.

Faculty of Environment, Society and Design

- Landscape Review Goes Digital – The School of Landscape Architecture's international peer-reviewed journal *Landscape Review* has been published since 1995, amounting to 26 issues, containing around 250 articles. The final print-only issue is now being published, and from December this year *Landscape Review* will become a fully online digital journal, free to subscribers. The digital publication uses the Open Journal Systems (OJS) platform, an initiative of the Public Knowledge Project dedicated to enhancing the "professional and public value of scholarly research". *Landscape Review* will maintain its academic rigour, but be widely and freely available (including all back issues). The project was the initiative of journal editor Associate Professor Jacky Bowring, with the invaluable expertise of Roger Dawson (Research Collections Librarian) and Dorje McKinnon (Online Services Manager). This is Lincoln University's first digital journal and it is anticipated that other departments will also begin publications using the OJS platform, which will be housed at journals.lincoln.ac.nz.
- The New Zealand Institute of Landscape Architects (NZILA) conducted its five yearly accreditation visit to the School of Landscape Architecture at Lincoln University in early November to review the Bachelor of Landscape Architecture (BLA), the BLA

Graduate Entry and the Master of Landscape Architecture (Professional) degrees. The accreditation panel meet with staff and students, reviewed the facilities and spent some time reviewing the structure and content of the accredited degrees and a wide selection of student work. Although the final result has yet to be received from the NZILA, the review panel has recommended that the degrees be re-accredited for a further 5 years. The panel noted with pleasure the excellent facilities, and in a wider ranging comment suggested that the School of Landscape Architecture should strengthen its offerings in the area of landscape planning.

Telford Division

- Associate Professor Charles (Charley) Lamb took up the position as Director of the Telford Division full time on 10 October 2011.
- The process of merging Telford is progressing well, with Lincoln University processes and services being extended to Telford Division. Work on the academic programmes is progressing to ensure that they are consistent with Lincoln University practices and that Telford academic programmes are consistent and correct for the 2012 academic audit. There have been regular visits to Telford by Lincworks, ITS, and Finance staff which is greatly assisting the integration process.
- The Clutha District Council has shown a strong interest in improving and strengthening the relationship between Telford, the District Council, and the local community. To that end the Council held their council meeting at Telford on 3 November 2011. This was followed by a shearing competition between the Council, staff and students from Telford. It was an enjoyable event with the Council coming out slightly ahead on points, to win the District Council supplied trophy. The competition was followed by a hangi, and, overall the day was considered to be so successful that it is intended to become an annual event. Mr Bryan Cadogan, the Mayor, has also asked that Telford select two students at the beginning of 2012 to serve as student councillors on the Clutha District Student Council.
- The Director has commenced community engagement activities, such as addresses at the South Otago senior school prize giving on 8 November 2011 to the Otago Chamber of Commerce on 8 October 2011.
- The Telford graduation dinner on 24 November 2011 had over 300 attendees. The dinner was very successful and feedback from parents, students and staff was positive. The graduation ceremony followed on 25 November 2011 in the Balclutha Town Hall, including a procession of students and Telford and Lincoln University staff down the main street. Lincoln University was represented at the graduation ceremony by the Vice-Chancellor, Pro-Chancellor, Assistant Vice-Chancellor (Academic), University Council Student Representative, Ivy Harper, and Convenor of the Academic Administration Committee, Associate Professor Bruce Chapman. The Clutha District Council Mayor also attended. Eighty-six students were presented at the ceremony with certificates, diplomas and awards, from a total 2011 graduating population of 574 Telford graduates.
- The Dean and all Heads of Departments from the Faculty of Agriculture and Life Sciences visited Telford Division. Such visits, and strengthening of bonds with Lincoln University, are keenly sought after and supported by Telford staff.
- The Committee on University Academic Programmes (CUAP) has approved the first two qualifications from the Telford Division – the Level 2 and 4 certificates in Equine.

Library, Teaching and Learning

New Direction for Library, Teaching and Learning

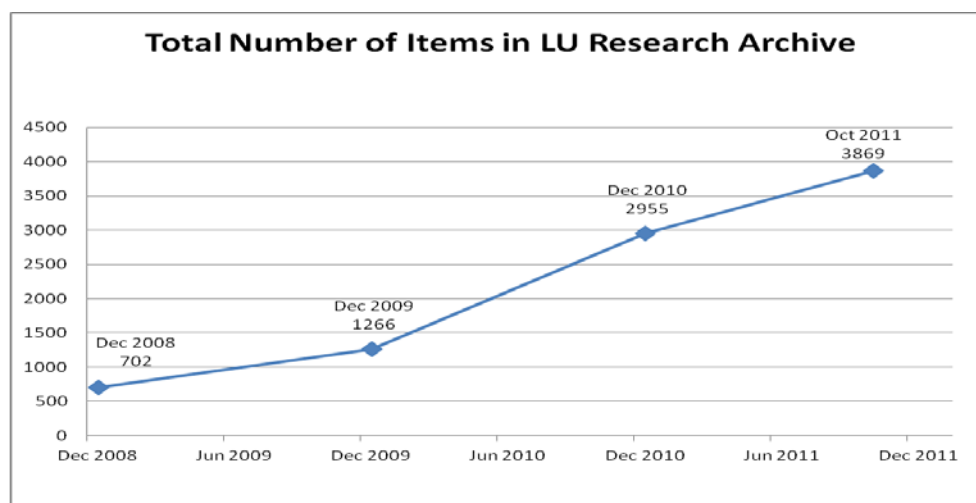
In June 2011 Library, Teaching and Learning (LTL) consulted widely on a vision for the future. The consultation document was called *Connecting the Knowledge Networks: Reimagining learning, teaching and research at Lincoln University to 2020 (CKNS)*. There was significant support for the directions signalled in the futures scenario. This has resulted in the need to rethink the services and design of LTL to better position this team to deliver on the aspirations outlined in the Connecting the Knowledge Networks Consultation Document. On 21 November 2011 the Senior Management Group agreed to recommendations outlined in a change proposal for LTL. This was a significant change proposal which positions the University to better respond to the opportunities presented through the digital paradigm and delivers a range of new generation services which supports those choosing to learn, teach and research at Lincoln University.

Extending the Impact of Lincoln University's Intellectual Capital

In October the University consulted on a proposal on Open Access which sought to extend the impact, reach and dissemination of Lincoln University's intellectual output (research, teaching materials and public documents). It has been agreed that a working party will be established to review the University's Intellectual Property policy in relation to teaching materials alongside developing the University's Open Access policy. This review will be chaired by the Assistant Vice-Chancellor (Academic) and aims to be completed by the beginning of Semester 1, 2012.

Lincoln University Research Archive

- Continuing the thesis digitization project (2221 theses now available).
- Facilitating access to published research outputs to support the PBRF process, including depositing journal articles, conference papers and copies of presentations.



Use of Digital Collections

While annual report statistics to 2010 show increasing use of online resources year on year, 2011 figures are showing a different trend. Using Science Direct as an indicator database, full text journal use in 2011 has decreased by approximately 12% January-October. A number of factors may be involved, including a wider range of full text sources, open

access sources, fewer students (undergraduate and postgraduate), the disrupted academic year, and a focus on publishing, not literature reviews.

The comparison figures for February and March 2010 (2011 in brackets) are: February 7028 (4246) and March 16,824 (8272). Total full text usage statistics will be available in February 2012.

Marketing and Recruitment

This report focuses on current recruitment and marketing activities for student recruitment for Semester 1 2012. A comprehensive report was made to Council's Planning and Marketing Committee meeting on 22 November 2011.

Marketing

New Marketing Campaign

The marketing campaign has proven to be extremely effective in terms of Internet traffic and conversations to the Lincoln University website and Facebook page. In fact, Yahoo has reported our campaign to be the most successful campaign ever to run with Yahoo, in terms of click-throughs and time spent on the website. Advertisements will be placed according to holiday readership during the December and early January period, with an amplified campaign just prior to registration.

Current Marketing Activities and Planning for 2012

- A new Postgraduate prospectus will be used digitally for the rest of this year's promotion, with a printed version available for 2012.
- Professional development courses, including the Postgraduate Certificate in Proficiency in Environmental Studies, are being promoted to Environment Canterbury employees.
- Landscape Architecture had a display in The Palms shopping centre on 4 November 2011 based around the Red Zone Rebuild, with a call-to-action message for the Landscape Architecture degree at Lincoln University.
- In conjunction with the Commerce Faculty, the 40 Years of Commerce celebration event was held on 15 November 2011.
- 'D-Day' (Discovery Day) is due to take place on 25 January 2012 targeted at those students who have yet to decide on a degree, as well as those students who did not achieve University Entrance.
- Telford Division marketing materials are almost complete: Telford prospectus, promotional DVD upgrade and the International Handbook.

Securing a Future Event

This special evening event was held on 1 December 2011 to showcase to parents, prospective students and Christchurch businesses to encourage 'securing a future' for the Canterbury rebuild and beyond.

Recruitment

Domestic Recruitment

Planning and budgeting is underway for 2012, to include school visits/course planning, road shows (new to LU), Careers Advisors' Breakfasts, Principals/departmental heads lunches and Lincoln University events.

International Recruitment

The Director International recently visited Argentina and Uruguay in conjunction with the New Zealand Embassy in Buenos Aires. The purpose of the visit was to strengthen the University's profile and institutional relationships in two countries that have a solid history of linkages and students qualified in New Zealand and who then have taken up leadership positions at government, research institutions and agriculture-related companies in Argentina and Uruguay.

Other team members have undertaken relationship building visits to Ecole Superieure de Gestion (ESG) in Paris, Lahti University in Finland, and to Vietnam and Thailand with Study Christchurch. In Vietnam, there was a keen interest from four high schools to create a Memorandum of Understanding for direct pathways for Year 13 students to Foundation Studies and degree programmes. Of most interest was Olympia High School in Hanoi as a group from this school is planning to visit Lincoln University early in December 2011.

Facebook

Since August this year we have increased our users by 4,219 people to 6,906. This makes Lincoln University the most engaged university in the country using a current student-to-Facebook user ratio. The number of monthly active users has also tripled from 5000 to 15,000 a month, meaning the average user of the Lincoln University page visits at least twice a month.

From August to the end of October Facebook views increased by 41 percent, and post feedback increased by 15 percent. Users in the 13-17-year-old bracket increased from 3.8 percent to 12.3 percent of the total audience.

Alumni

The alumni database cleansing and update is well underway, with over 7,000 contacts cleansed to date. The first contact made was in relation to the appointment of the new Vice-Chancellor. A six-page online alumni magazine is being launched. It will be interactive, including latest stories, new research, upcoming events, the Vice-Chancellor appointment update and links to the website where alumni can update their details. This will act as a lead into a forthcoming quarterly alumni magazine in 2012.

Staff Achievements

- Dr Stuart Charters from the Department of Applied Computing travelled to the Supercomputing 2011 conference on behalf of the BeSTGRID Collaboration and took part in their education program. The aim of the trip was to examine the opportunities for High Performance Computing Education, Training and Outreach in New Zealand.
- Professor Alan McKinnon from the Department of Applied Computing retired on 30 November 2011, after more than 30 years' service with Lincoln University.

- Associate Professor Jenny Ross from the Department of Social Science, Parks, Recreation, Tourism and Sports is also retiring after more than 18 years' service with Lincoln University.
- Professor Simon Swaffield from the School of Landscape Architecture has been invited to join an international forum on Rethinking Global Land Use in an Urban Era, funded by the Ernst Strugmann Foundation, in Frankfurt, Germany in 2012.
- Neil Challenger from the School of Landscape Architecture has been nominated to join Nga Aho (the Maori Designers Group) as a Kaupapa Whanau member, in recognition of his work with Kaupapa Maori over a number of years.
- Dr Ronlyn Duncan (especially) and Dr Hamish Rennie from the Department of Environmental Management were part of the local organising committee for the New Zealand Association for Impact Assessment conference held on campus 24-25 November 2011, "Natural Disasters: Impact assessment for sustainable recovery".
- Dr Ronlyn Duncan was invited by the University of Auckland's School of Environment to join academics, practitioners and graduate students from across New Zealand and attended in October to contribute to discussions about new approaches to water management and practice.
- Several Department of Environmental Management staff members were involved in the organisation of the 3rd Living Lake Symposium held on campus 15-16 November 2011, and attended by around 200 people. The event was organised by the Waihora Ellesmere Trust (WET), primarily driven by MEP graduate and Trust CEO Adrienne Lomax, supported by an organising committee that included Professor Ken Hughey and Dr Hamish Rennie. Several other Departmental staff, Dr Magdy Mohssen, Dr Ronlyn Duncan, Professor Jenney Webster-Brown, and Kelvin Nicolle also attended, as did a number of students.
- Associate Professor Susanne Becken from the Department of Social Science, Parks, Recreation, Tourism and Sports will be submitting her new book (co-authored with John Hay again, Adjunct Professor with Land, Environment and People (LEaP), Lincoln) to Routledge. The title is *Climate Change and Tourism: From Policy to Practice*. It provides a state of the art discussion of what we know about the interactions between climate change and tourism, and presents learnings from all over the world based on many case studies.
- A publication by staff from the Department of Social Science, Parks, Recreation, Tourism and Sports: Harvey Lemelin, Jackie Dawson, Emma J. Stewart (Eds) (2011), *Last Chance Tourism: Adapting Tourism Opportunities in a Changing World*. Published by Routledge, this is the first book to empirically examine and evaluate this contemporary tourism development providing a new angle on the effects of global change and pressures of visitation on tourism destinations.
- Dr Ann Brower from the Department of Social Science, Parks, Recreation, Tourism and Sports has given seminars and guest lectures at: University of California, Santa Cruz, department of environmental studies; University of California, Berkeley, department of environmental science, policy and management; University of North Carolina, Chapel Hill, department of city and regional planning; University of California, Santa Cruz; and led a 'brownbag' discussion at the City of San Francisco, with city staff, neighbourhood volunteer groups and city volunteer first responders/search and rescue. She also gave an invited presentation at an international conference sponsored by Universities of Leipzig and Halle, Germany. The conference was called

"Nomadic Empires and Neoliberal Conquests" and was held at the Folklife Museum in Hamburg, Germany.

- Dr Wendy Parr from the Faculty of Agriculture and Life Sciences accepted an invitation to be the "Associate Editor for Sensory Science" for the *American Journal of Enology and Viticulture*.
- Dr Jessica Dohmen-Vereijssen has been nominated by the Bio-Protection Research Centre to attend the Transit of Venus Forum to be held 5-8 June 2012. As part of the Forum, Professor Sir Paul Callaghan will invite all participants to Tolaga Bay on 6 June 2012, the day the Transit of Venus occurs, to celebrate New Zealand's hopes for the future.

Student and Alumni Achievements

- Final year Bachelor of Landscape Architecture (BLA) students held their end of year exhibition in the Botanic Gardens this year, the opening being held in the tea house and the exhibition then displayed in the scented garden. The venue change was brought about by the earthquakes.
- A graduate from Lincoln's Singapore based BLA programme, Meena Pilay – working for the Singapore National Parks Board – won a Gold Award for the Tampines Eco Green park development which she designed and supervised.

In Memoriam

Christopher Doig

Lincoln University acknowledges the passing of Christopher Doig CNZM, OBE, MA (Hons), whose achievements in both the arts and sport were previously recognised by the University. After a career as a professional opera singer, Christopher went on to achieve prominence as a sports administrator heading New Zealand Cricket for six years. He was instrumental in the establishment of the sport's national High Performance Centre at Lincoln University. In 2008 Lincoln University honoured Christopher with the degree Doctor of Social Science *honoris causa*, the first time this particular degree had been conferred.

John Aspinall

Lincoln University records with regret the passing of prominent alumnus John Aspinall of Wanaka, and formerly of Mount Aspiring Station. John died in Dunedin on 4 November 2011 aged 60. John graduated Bachelor of Agricultural Science with First Class Honours in 1975. John was passionate about promoting land and resource management practices based on science and knowledge; his enthusiasm saw him appointed to a number of Government Committee and Working Parties for conservation and sustainability.

SECTOR ISSUES

Academic Audit Processes

Lincoln University's Cycle 4 audit portfolio is due to be submitted at the end of March 2012. It is intended that a draft audit portfolio will be available for the February meeting of Council. Lincoln University is the last University to be audited in the cycle.

Environment Scan

The following recent reports or items may be of interest to Council. The website links to the documents have been emailed to Council members.

Powering Innovation Report

A major report on R&D on the high value manufacturing and services sector (HVMSS) was released at the start of November. The core recommendation to transform the CRI IRL into an applied technology institute has been accepted by the government, and significantly funded, but most other parts of the report have been left for the moment.

World University News: International comparison of goal-oriented public governance in research policy

Norway is reviewing its research system in preparation of possible reforms. A committee led by Oslo University professor Jan Fagerberg is writing up the conclusions, partly based on comparative data from Canada, Denmark, Finland, The Netherlands, New Zealand, Sweden, the United Kingdom and Norway.

"Nowhere except in New Zealand is there a fully developed set of tiered performance goals in use. It is well beyond what can be done here to explain the degree to which this has affected performance, but it is noteworthy (a) that New Zealand's research performance is less than stellar and (b) rigid application of New Public Management ideas such as contestability have had perverse effects.

"In practice, performance goals in New Zealand seem to have shifted towards process rather than outcomes monitoring and therefore are less than useful for policy."

Academic Audits in Australia

A recent news article in *The Australian* noted that the newly established Tertiary Education Quality and Standards Agency has discontinued academic audits in their current form for Australian universities.

VISITORS

- The School of Landscape Architecture has been hosting Dr Meryem Atik, from the Department of Landscape Architecture at Turkey's University of Akdeniz. Dr Atik has been in the School for two months and leaves in early December. While she has been here she has been studying the cultural landscape.
- Associate Professor Mike Hamlin from the Department of Social Science, Parks, Recreation, Tourism and Sports has hosted Meegan Fraser, a Royal Society Teaching Fellow.
- Two Lincoln University alumni, Wayne Munn and Mark Hiddleston, with senior positions at the ANZ Bank and Ngai Tahu visited the Faculty of Commerce in early November. Wayne is the Chief Investment Officer of Ngai Tahu and Mark Hiddleston, ANZ Bank General Manager, Auckland and Northland, Commercial and Agri. Wayne and Mark majored in Finance during the 1990s and have made excellent career progress. The Faculty is exploring opportunities that they may be able to provide for current students.
- Karel Kovanda, recently retired from the European Commission Deputy Director-General position, visited the Agribusiness and Economics Research Unit on 15 November 2011.

Professor Roger J Field
Vice-Chancellor

December 2011

**Council
Agenda Item 9**

**Ahumairaki
22 November 2011 Meeting Report (Open section)**

1. *Matters Arising*

Two outstanding actions were noted: the seeking of a collective nomination of a Māori representative to Ahumairaki from the four South Otago Runanga in which Telford Division is located; and Te Awhioraki's possible establishment of a branch on the Telford campus and for extramural Māori students.

The Assistant Vice-Chancellor (Māori and Pacifica) reported on ongoing discussions with Marketing and Recruitment on the inclusion of strategies for attracting Māori adult and 'second chance' students in the Marketing Plan.

The success of the 2011 Living Lakes Symposium on Te Waihora/Lake Ellesmere on 15 November 2011 was highlighted. It was noted that Bryan Jenkins (former CEO of Environment Canterbury) had raised the possibility of reviving an initiative for a joint research centre for the Lake, which could be a complementary development to the Waterways Centre for Freshwater Management.

2. *Assistant Vice-Chancellor's (Māori and Pacifica) Report*

The report from the Assistant Vice-Chancellor (Māori and Pacifica) was tabled. The report provided an update on Māori Student Academic Achievement for 2010-2011.

Data provided by the Māori Student Support Coordinator showed that, in spite of the February earthquake, the percentage of Māori students who successfully passed their courses by year's end, increased significantly over the previous year (*refer Attachment 1*). Equivalent data for non-Māori students was requested.

This improvement was seen as particularly pleasing when the University had lost 22 days in 2011 to closures (19 earthquake related and 3 snow related).

The Assistant Vice-Chancellor (Māori and Pacifica) confirmed that efforts were made to engage with the students who were failing, but many were not willing to engage or receive assistance.

3. *Te Tapuae o Rehua Report*

The Vice-Chancellor and Assistant Vice-Chancellor (Māori and Pacifica) provided a verbal update.

A recent Board of Directors meeting had been very positive, with there being a clear focus on creating opportunities for each of the partner institutions.

It was noted that Te Tapuae o Rehua had brokered the Ngāi Tahu dairy farming initiative. Te Tapuae had been awarded a Professional Learning and Development programme with Otago and Canterbury Universities, and had submitted a proposal concerning the post-earthquake recovery opportunities for Māori.

4. *Te Taumutu Runanga Report*

Ms Sheat made a verbal report on behalf of Te Taumutu Runanga, highlighting that the Runanga's resources had been stretched recently by the high volume of school visits and other commitments.

It was noted that a meeting would be held in the following week as part of the scoping of the implementation of the Charter, including streamlining the process for establishing research linkages.

The Runanga would be hosting a visit by Environment Canterbury on 2 December 2011.

5. *Te Awhioraki Report*

Ms Andersen made a verbal report from Te Awhioraki and highlighted the following items:

- The end of year examinations had run well, without disruptions.
- The claim lodged by Te Mana Ākonga, the National Māori Tertiary Students' Association, with the Treaty of Waitangi Tribunal had been accepted for consideration. The claim is against the prejudicial effects for tauira Māori in the tertiary sector of the legislation introducing voluntary membership of students' association.
- The elections of the 2012 Executive had resulted in a full complement of members, with Ms Harper returning as President.
- Fourteen students had participated in an end of year trip to the West Coast, including the 2012 Executive.

Having completed her studies, Ms Andersen thanked Professor Matunga and Ms Harper for their support during her term as President of Te Awhioraki.

6. *General Business*

As it was the final meeting of Ahumairaki for both Mr Couch and Professor Field, each expressed their thanks for the support they had received in their roles. The other members acknowledged the significant contributions each had made to Ahumairaki's work. The Chancellor noted that Council would have the opportunity to acknowledge Mr Couch, Professor Field and Ms Andersen's contributions in due course.

D Couch

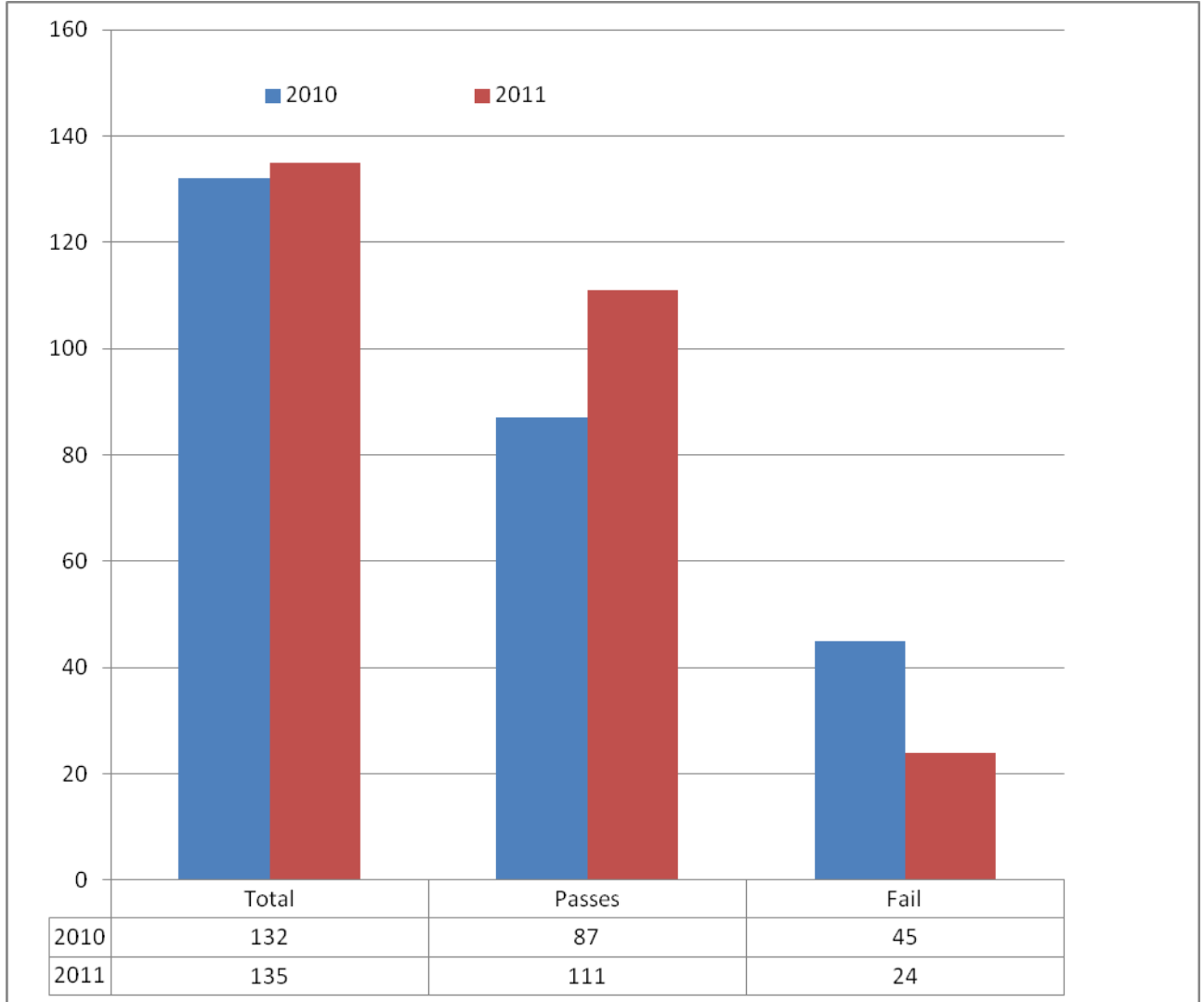
Convenor

Ahumairaki

22 November 2011

Attachment 1 Māori Student Academic Achievement for 2009-2011

Overall Pass, Fail Results for Maori Students 2010/2011



Agenda Item 10

Meeting Schedule 2012

Attached is a schedule setting out the proposed dates for Council and Council Committee meetings for 2012. Setting the schedule for the year provides certainty for Management and Council members and will ensure that reporting deadlines can be clearly communicated to all relevant parties.

Please note that two Council meetings are proposed in February. The CEO Appointment and Remuneration Committee is recommending that Council meet on Wednesday, 15 February 2012 for the final stage of the selection process for the next Vice-Chancellor. The draft meeting schedule sets the 'normal' February meeting for 21 February 2012, but an alternative would be to defer that meeting until 28 February 2012.

Council has expressed interest in holding one meeting per year at the Telford Division. This year's meeting was held in April, but with the transition to a new Vice-Chancellor it may be appropriate to make the visit later in the year. The Director of Telford Division has confirmed that the Division could host the October meetings of the Audit and Risk Management Committee and Council.

Recommendation:

That the proposed 2012 meeting dates of Council and its Committees, as set out in the Council agenda, be approved.

A Carpinter
Director, Governance
6 December 2011

2012 Council Meeting Calendar - Draft

Week Commencing	Monday	Tuesday	Wednesday	Thursday	Friday	Sat	Sun
2-Jan							
9							
16							
23							
30		31 PMC (if reqd)					
6-Feb	6 Waitangi Day						
13			15 COUNCIL (VC APPT)				
20	20 ARMC	21 COUNCIL					
27							
5-Mar							
12							
19	19 ARMC VC						
26							
2-Apr		3 AHUMAIRAKI/PMC			6 Good Friday		
9	9 Easter Monday	10 Easter Tuesday					
16					20 GRADUATION DAY		
23	23 ARMC	24 COUNCIL	25 ANZAC Day				
30							
7-May							
14							
21	21 ARMC VC	22 AHUMAIRAKI/PMC					
28		29 FEES					
4-Jun	4 Queen's Birthday						
11							
18	18 ARMC	19 COUNCIL					
25							
2-Jul							
9							
16		17 MEDALS					
23	23 ARMC VC						
30							
6-Aug		7 AHUMAIRAKI/PMC					
13							
20	20 ARMC	21 COUNCIL					
27							
3-Sep							
10							
17	17 ARMC VC						
24		25 FEES					
1-Oct		2 PMC					
8							
15	15 ARMC	16 COUNCIL					
22	22 Labour Day						
29							
5-Nov							
12	12 ARMC VC				16 Show Day		
19		20 AHUMAIRAKI/PMC					
26							
3-Dec							
10	10 ARMC	11 COUNCIL					
17							

NOTE:

MEDALS - includes: Honorary Degrees; Bledisloe Medal & Lincoln Alumni International Medal; and LU Medal

TELFORD ADVISORY COMMITTEE - Meetings to be scheduled

Agenda Item 13

Conferment of Degrees Presentation of Certificates and Diplomas

The following students have completed the requirements for the qualifications below:

Doctor of Philosophy

Satit **Aditto**, *in Agricultural Economics*

Venkata Narayana Chaitanya **Chelikani**, *in Biochemistry*

Mathew Gitau **Gicheha**, *in Agricultural Systems Management*

Graham Earl Haight **Strickert**, *in Complex Systems*

Nicoline Yvonne **van Loenen-den Breems**, *in Computational Systems Biology*

Master of Applied Science

Nouruldaim Mohammed **Alqassab**, *with Second Class Honours, Division II, in Environmental Management*

Sarah Margarete **Hunt**, *with Second Class Honours, Division I*

Saeed Mohamed Masoud Salmei **Matroushi**, *in Informatics and Computational Engineering*

Kongchay **Vixathep**, *with Second Class Honours, Division I, in International Rural Development*

Master of Commerce and Management

Karina Paz **Acosta Galaz**, *in Business Management*

Master of Environmental Policy

Liping **Shang**, *with Merit*

Master of International Nature Conservation

(Jointly awarded with Georg-August-Universität, Göttingen, Germany)

Robbie **Weterings**

Saskia **Stammer**

Anna **Reuleaux**

Anette **Gössl**

Victor **Blanco González**

Master of Natural Resources Management and Ecological Engineering

(Jointly awarded with the University of Natural Resources and Life Sciences (BOKU), Vienna, Austria)

Carrie Ann **Moore**, *with Second Class Honours, Division I*

Maria **Zacharias**

Master of Parks, Recreation and Tourism Management

Jennifer **Bender**, *with First Class Honours*

Master of Professional Studies

Karen Linda Tehiapo **Te Puke**, *with First Class Honours*

Master of Tourism Management

Bunly **Bith**, *with Second Class Honours, Division I, in Ecotourism and Community Development*

Postgraduate Diploma in Applied Science

Catherine Ann **Henry**, *with Distinction*

Nicoline Yvonne **van Loenen-den Breems**, *with Distinction*

Postgraduate Diploma in Commerce

Richard David **Campion**, *with Distinction*

Ziying **Chen**, *with Distinction*

Joanne Claire **Eaton**, *with Distinction*

Yanghao **Miao**, *with Distinction*

Nicola Jayne **Freeman** (*Posthumous award*)

Darren Wylie **Hay**

Xiangxin **Kong**

Feng **Qin**

Postgraduate Diploma in Software and Information Technology

Mohammed **Alshahrani**

Graduate Diploma in Commerce

Siyuan **Cao**

Graduate Diploma in Software and Information Technology

Sheree Alma **Brinch**, *with Distinction*

Fernand Othmar **Kenel**, *with Distinction*

Graduate Diploma in Valuation

Benjamin Stewart **Cameron**

Graduate Diploma in Viticulture and Oenology

Bryan Eric **Forbes**, *with Distinction*

Tan Meng Teck, *with Distinction*

Karan **Vasani**

Graduate Certificate in Recreation Management

Courtney Ann **Jones**, *with Distinction*

Bachelor of Commerce

Dong Weikang

Jing **Fan**

Margaux Marina **Lefort**

Nicolas Franck **Seguin**

Bachelor of Commerce (Agriculture)

Edward Timothy Derek **Anderson**

Tessa Louise **Hickson**

Bachelor of Commerce and Management

Yuliang **Ye**

Bachelor of Environmental Management and Planning

Terri Amanda **Craig**

Bachelor of Landscape Architecture

Jianxin **Liu**

Bachelor of Science

Hamish James Hunter **Patrick**
Ayako **Yamamoto**

Bachelor of Sport and Recreation Management

Abby Louise **Hamilton**

Bachelor of Viticulture and Oenology

Kathryn Jane **Turvey**

Diploma in Agriculture and Diploma in Farm Management

Henry Richard **Gaddum**

Diploma in Agriculture

Alexander Marc **Direen**

Diploma in Applied Science

Linlin **Yang**

Diploma in Natural Resources

Pei Yee **Soon**

Certificate of Foundation Studies

Bhat Mousam Sudhakar

Emma Jane Rose **Clarkson**

Kong Hoi Yee

Liu Shuangming

Modesai **Nkhwazi**

Bilal **Shaikh**

Wang Jiayu

Wei Hanyu

RECOMMENDATION: That Council approve the awards listed above.

Paula Morrison

Acting Director

Student Administration

5 December 2011